

Measuring and mapping the emergence of the digital economy: a comparison of the market capitalization in selected countries

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Abstract

Purpose – *The purpose of this paper is to develop a method to quantify the digital economy using a representative measurement approach and use it to analyze the USA, Germany, the Republic of Korea and Sweden.*

Design/methodology/approach – *The research approach of this paper is based on a developed methodology to identify firms of the digital economy by measuring the market capitalization of selected countries in comparison over time using financial databases.*

Findings – *Comparing the market capitalization of the digital economy, the USA lead both in absolute as well as in relative terms. The 11 firms with the largest market capitalization are all American. For Germany, the results show that policy measures should be undertaken to ameliorate competitiveness in the field.*

Research limitations/implications – *This current measurement only includes public firms. An interesting avenue for future research would be to transfer the approach to investigate private firms.*

Originality/value – *Previous research has focused on comparing information and communication technologies adoption and infrastructure as well as innovation hubs between countries. The authors are not aware of any paper to date which has compared market capitalization in the digital economy between countries using a representative sample. This paper offers a research approach to measure and compare the digital economy between countries. The methodology could be applied to other countries which seek to benchmark their performance and derive policy measures to be able to compete with jurisdictions leading in the digital economy.*

Keywords *Innovation, Public policy, Digital economy, Digital business, Internet economy, Market capitalization*

Paper type *Research paper*

(Information about the authors can be found at the end of this article.)

1. Introduction[1]

Mobile devices and digital business models have found far-reaching economic and social application during the past decade at a pace unparalleled in history. By bringing a full experience of the internet and all of its use-cases also on mobile devices, the iPhone could rapidly gain market share (West and Mace, 2010). In July 2005, the small company Android Inc. was acquired by Google Inc. for an estimated price of just \$50mn. Meanwhile, Android has become the leading operating system for mobile devices, and not even ten years later, 1.6 billion people worldwide use a smartphone with the Android operating system (Statista, 2015). The impact can be seen everywhere around the globe just by the number of people using their smartphone at a given place and time. Mobile internet and, hence the opportunity to participate quasi-instantaneously in existing markets, has spread worldwide at an extremely high speed, which very few observers expected.

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However, [Weber et al. \(2011\)](#) noted a lack of innovations from Europe over the USA and Asian countries. This notion persists and receives increased awareness by policy-makers. Angela Merkel, for example, pointed out at the World Economic Forum 2015 in Davos that “A sober look at the role of Europe in the field of digitization, the role of the USA and the role of some Asian countries shows however: we rather have to catch up than that we could claim to be at the top [transl. from German]” ([Merkel, 2015](#)). The success, particularly of Google, has also raised suspicion of a violation of competition regulations. Indeed, the European Commission has opened an anti-trust case ([Europäische Kommission, 2015](#)).

For business-to-customer markets, such as mobile operating systems or smartphones, the US dominance is rather obvious. However, the overall picture of the digital economy, including business-to-business firms, is non-obvious and calls for reliable measurement. Only a precise and reproducible way to measure the digital economy allows researchers and policy-makers to assess the status quo and identify the need for action. Therefore, the exact performance remains to be quantified, as policy-makers need reliable studies for their decision-making. How the evolution of a digital economy of a given country can be quantified in an international comparison is, therefore, the research question which this paper seeks to address.

2. Theoretical background

Since [Tapscott's \(1996\)](#) book, the term “digital economy” has received increasing attention. The term first diffused during the turn of the millennium along with the spread of the internet. It has gained further popularity following the introduction and diffusion of smartphones since 2007. Notably, also the OECD has embraced the issue and accompanying policy questions. It is publishing a broad variety of reports, among others the “Digital Economy Papers” as well as the “Digital Economy Outlooks”. The [OECD \(2014\)](#) has also issued a comprehensive set of indicators for comparisons between countries in their report “Measuring the digital economy”. These indicators are predominantly about the infrastructure, societal adoption and investments in information and communication technologies (ICTs). In fact, research on the adoption of ICT started decades ago, along with efforts to measure the “digital divide” ([Corrocher and Ordanini, 2002](#); [Selwyn, 2004](#)) within and between nations. Also, [Dutta et al. \(2015\)](#) have measured and compared ICT-related factors and calculated a “network readiness”, as well as outcome factors such as the number of ICT-related patents of countries. [Dutta et al. \(2015, p. 8\)](#) rank Sweden at the 3rd position, the USA 7th, the Republic of Korea 12th and Germany 13th regarding network readiness. [Desruelle and Stančík \(2014\)](#) compared “Value Added” and “Business Expenses in R&D (BERD)”, as well as ICT priority patents, between the EU, USA, Japan, China, Korea and Taiwan and found a leading position by the USA.

[Katz and Koutroumpis \(2013\)](#) have investigated the link between digitization (i.e. the process of an increased use of digital communication technologies in the society) and welfare. [Katz and Koutroumpis \(2013, p. 315\)](#) measured digitization using an index based on “affordability”, “infrastructure reliability”, “network access”, “capacity”, “usage” and “human capital”. They used descriptive and correlational statistics to investigate and describe the effect on welfare, as measured by the gross domestic product (GDP) per capita, the life satisfaction and the Gallup Thriving Index. Nevertheless, the [OECD \(2014, p. 15\)](#) has identified several areas with a need for future research and noted that researchers should “Improve the measurement of ICT investment and its link to macroeconomic performance”.

Macroeconomic performance in ICT has been investigated already before the diffusion of social, mobile, analytics and cloud (SMAC) technologies as part of the digital revolution. Already a decade ago, the success of software firms has attracted the interest of researchers and policy-makers to investigate and implement factors contributing to the successful establishment of clusters of such companies ([Carmel, 2003](#)). The rapid diffusion

of mobile technologies, which was predominantly driven by a few players, has motivated further research in the area. This has also been because of previous theoretical work regarding the competitive dynamics in the internet, which has highlighted the role of bundling (Bakos and Brynjolfsson, 2000) and network externalities (Katz and Shapiro, 1985). It could be shown that these effects give advantages particularly to large players. Zhu and Iansiti (2012) could demonstrate that new entrants can fail to enter platform-based markets even if their product is better than incumbents. Kuchinke and Vidal (2016, p. 1) theoretically describe “winner takes it all” effects and provide anecdotic evidence for Amazon, Google and Facebook. Garcia-Swartz and Garcia-Vicente (2015) empirically investigated the Apple app store as a two-sided market and could demonstrate network effects. Engel (2015) identified characteristic components and behaviors in the Silicon Valley which stimulate the local ecosystem and lead to economic growth and examined the application of these in other regions of the world.

A study of Curwen *et al.* (2015) examined the presence of European telecommunication, media and technology companies within successive FT500 lists of the world’s largest companies measured by market capitalization. They pointed out a limited presence of European companies. Simon (2016a) recently analyzed a sample of 23 firms with high market capitalization active in mobile technologies and concluded a competitive disadvantage of Europe in the field (Simon, 2016c, 2016b). The authors, however, note that the work was carried out “without aiming to build a statistically representative sample” (Simon, 2016a, p. 2), thus limiting the generalizability of the results.

Particularly, research building on a representative sample of firms in selected countries is necessary to allow conclusions for policy-makers. There are several reports which compare existing innovation centers (Table I). One of these has been conducted by Compass (2015), which has published “The Global Startup Ecosystem Ranking 2015”. It examines and compares internationally important formation centers like the Silicon Valley, Tel Aviv, Berlin, London or Amsterdam. The review is based on factors such as “performance, funding, market reach, talent” and “startup experience”. A similar ranking of global start-up ecosystems has been published by SparkLabs Global Ventures (2016). In its list of the ten leading international development centers in 2016, Berlin, for example, is ranked tenth. The Silicon Valley leads the list. All criteria taken together, Stockholm comes in second and Seoul seventh. The evaluation was made on the basis of hard and soft factors such as the “engineering talent, entrepreneurs/mentors, technical infrastructure, funding ecosystem & exits, startup culture, legal & policy infrastructure, economic foundation, government policies & programs” (SparkLabs Global Ventures, 2016, p. 26). Recent studies, such as by Guzman and Stern (2015b), have looked at the Silicon Valley in detail. While this has happened without a specific industry focus, the location of many prominent firms of the digital economy renders the research relevant in our empirical context.

Despite the research mentioned in the paragraphs above, which compared ICT adoption between countries, the link between digitization and welfare, as well as the relative performance of innovation hubs, the evolution of the digital economy as a function of time and country using a representative sample remains to be measured. This is a much-pressing research gap, which we seek to close.

3. Methods

To measure the evolution of the digital economy, multiple approaches are conceivable. The most accurate approach would certainly be to assess manually whether individual business models fit within the general notion of the digital economy. This method is, however, not feasible within a reasonable time.

Similar to innovation research using patent data (Schmoch, 2008; Lanzi *et al.*, 2011; Mueller *et al.*, 2015), relying on a classification system has the advantage of reproducibility and

Table I Selected cross-country studies in the field information and communication technologies indicators, start-up hubs and firms of the digital economy

<i>Study</i>	<i>Important variables</i>	<i>Contribution and limitation</i>
Compass (2015)	Performance, funding, market reach, talent start-up experience	Detailed overview on size, importance and trajectory of start-up hubs. Only restricted on hubs and not representative
SparkLabs Global Ventures (2016)	Deal count and investment size by continent	Overview on size and importance of start-up hubs. Only restricted on hubs and not representative
Dutta <i>et al.</i> (2015)	Network readiness index composed of ICT access variables	A comprehensive collection of indicators on ICT use, diffusion and costs for the majority of countries worldwide. Little insight on top players
International Telecommunication Union (2014)	ICT development index (IDI), consisting of many ICT indicators	A comprehensive collection of indicators on ICT use, diffusion and costs for the majority of countries worldwide. Little insight on top players
Desruelle and Stančík (2014)	Value added, BERD, BERD intensity and labor productivity	Reliable insight from a great diversity of data sources on the investigated variables. No insight on top players and geographic distribution in selected countries
OECD (2014)	Numerous ICT variables	A comprehensive collection of indicators on ICT use, diffusion and costs for OECD countries, no identification of significant players of strategic importance
OECD (2013a)	Value added across sectors, information sector revenues	Detailed revenue information in the information sector. No insight regarding top players and geographic distribution in selected countries
Bundesministerium für Wirtschaft and Energie (2015)	Infrastructure, ICT-revenues, utilization, market, global competitiveness	Compact ranking of countries. Only information about status quo, not on evolution over time
Katz and Koutroumpis (2013)	Composed index of ICT access and cost variables	An empirical investigation on the link between digitization and social welfare. No variables on firm size or investments
Curwen <i>et al.</i> (2015)	Number of telecommunication, media and technology (TMT) firms within the Financial Times 500 list	Insight into most important telecommunications, media and technology players in Europe; however, the development of number over time has significant limitations
Simon (2016a)	Market capitalization	Qualitative insight into "unicorns"; however, no representative sample selection

reliability of the selection compared to other approaches, such as keyword-based search strategies for example.

Using industrial classification systems, it is indeed straightforward to identify established ICT firms, as the respective industrial sector classification has existed for several decades. However, this approach also has limitations. Nathan and Rosso (2015, p. 1714) used a big proprietary data set for the UK and found that ICT production is around 42 per cent larger than their SIC-based estimates. Including additional SIC codes to circumvent this limitation can, however, also lead to too many firms, as Nathan and Rosso (2015, p. 1715) write by referring to the OECD (2013b): "SICs can be too broad to describe new industries". The North American Industrial Classification System (NAICS) is intended to replace the SIC system. In fact, the 2002 version incorporated significant changes in the classification of the "Information Sector" (Monfardini *et al.*, 2012, p. 14).

The most recent version of 2012 includes several codes which are relevant to the new internet economy (Table II). As the 2012 revision is comparably new and supported by the most important data providers such as Thomson Reuters, Bloomberg and Bureau van Dijk, it was the system of choice.

Table II Internet economy relevant codes in the NAICS 2012 classification system

<i>Code</i>	<i>Description</i>
454111	Electronic shopping
454112	Electronic auctions
454113	Mail-order houses
518210	Data processing, hosting and related services
519130	Internet publishing and broadcasting and web search portals
541511	Custom computer programming services
541512	Computer systems design services
541810	Advertising agencies

Source: NAICS Association (2016)

To investigate the digital economy, it is important to use a precise definition of the term. We used the definition by the German [Federal Ministry for Economic Affairs and Energy \(2014\)](#), which defines the digital economy within the German industrial classification system “Wirtschaftszweig” (WZ). According to the ministry, the digital economy consists of the traditional ICT sector as well as the internet economy.

We then used the concordance tables between WZ and the International Standard Industrial Classification (ISIC) published by [Federal Statistical Office of Germany \(2008\)](#) for translation into the ISIC. From there, we used the concordance tables by the [United Nations \(2008\)](#) for translation into the NAICS. This resulted in a set of 34 NAICS codes.

As many firm database providers still rely on the SIC, we translated the resulting set of NAICS back to SIC using tables provided by the [NAICS Association \(2016\)](#), with which we arrived at 38 SIC codes.

We chose the final set of firms by the union of the sets of NAICS and SIC codes. We then derived all tickers for companies which had a NAICS or SIC code contained in our set and were primarily located in the countries selected for our analysis. Next to Germany, the strongest economy within the European Union, we chose the USA for comparison, as it has the strongest economy by GDP worldwide ([International Monetary Fund, 2016](#)). We also chose the Republic of Korea, as it is the country of Samsung, the smartphone manufacturer with the greatest market share worldwide ([Statista and IDC, 2016](#)). Furthermore, we chose Sweden as a European country of comparison, as Stockholm has the highest per capita concentration of technology companies with a rating of more than \$1bn ([Forbes, 2015](#)).

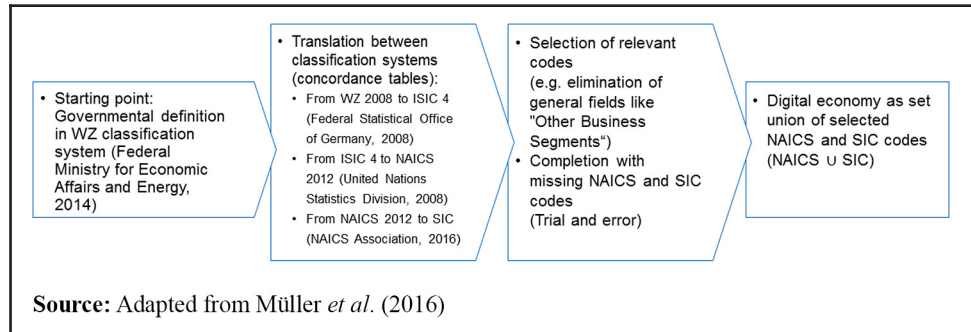
To gain insight into the spatial distribution, we downloaded data for Germany, the USA, the Republic of Korea and Sweden in the summer of 2015. Our approach resulted in a set of around 2,690 firms, for which we retrieved the market capitalization and addresses. For additional insights on the evolution over time, we downloaded a second data set at a different date, also retrieving values for the past calendar years. This sample included 2,714 firms.

We relied on the evolution of the market capitalization as the benchmark between the countries. Profit as a measurement of the digital economy has the disadvantage that some major firms such as Amazon follow a strategy of reinvesting all profits for growth ([Evans, 2014](#)), which would underestimate the value creation of the digital economy. Compared to a measurement by revenue, the market capitalization has the advantage that the market also factors in foreseeable developments of the future ([Figure 1](#)).

4. Results

To gain more detailed insight into the digital economy, we divided the results between traditional ICT firms and the internet economy. The diagrams display the top three as well as the rest of both categories. We also analyzed the geospatial location, as the strength of the local ecosystems has frequently been mentioned in the literature as one of the key

Figure 1 Derivation of SIC and NAICS codes for investigation of the digital economy



factors for innovation. We used the ZIP Code for the analysis, as it has also been used in previous research to rank areas by entrepreneurial quality in selected regions such as the Route 128 (Guzman and Stern, 2015a) and the Silicon Valley (Guzman and Stern, 2015b).

4.1 The USA

Figure 3 shows the market capitalization of US firms over time. It is remarkable that two of the biggest companies are both larger than all German enterprises in the sample together. The most valuable firm up to the last data point has been Apple. It is furthermore remarkable that Google (since the retrieval of our data renamed to Alphabet), as a company with an IPO after 2001, is among the largest firms in the USA (and therefore worldwide) in the digital economy. This rapid growth continued: In 2016, in fact, Apple and Alphabet had a close race regarding the highest market capitalization, and Alphabet managed to be ahead of Apple twice (Solomon, 2016).

However, Figure 2(a) shows that it is not only the Silicon Valley which ensures the lead of the USA but also Seattle, having Amazon and Microsoft in the metropolitan area, as well as New York City, contributes to a strong digital economy in the USA. Figure 2(b) gives an overview of the ten leading districts by market capitalization in the USA. For aggregation, we summarized the areas by removing the last digit of the postal code. The two districts with the highest market cap as well as five more in the top ten are in California. All of the Californian areas except for 9152* (receiving its high ranking because of Walt Disney in 91522 Burbank) are located in the San Francisco Bay area (Figure 3).

Figure 2 (a) Regional distribution of the market capitalization in the digital economy in the USA [adapted from Müller *et al.* (2016)]; and (b) Ten leading districts by market capitalization

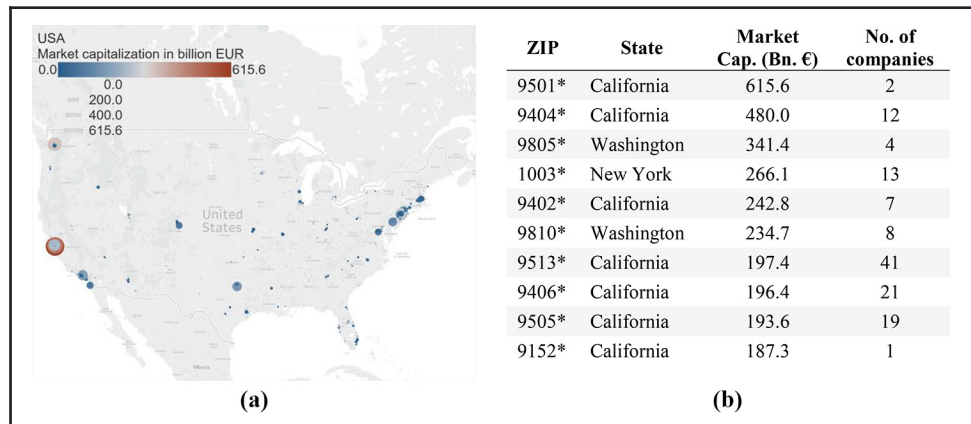
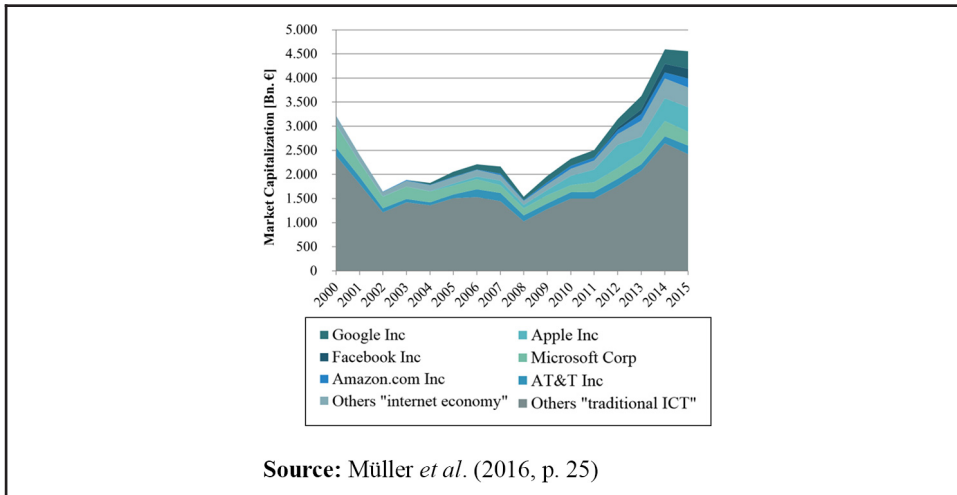


Figure 3 Market capitalization of American companies in the digital economy



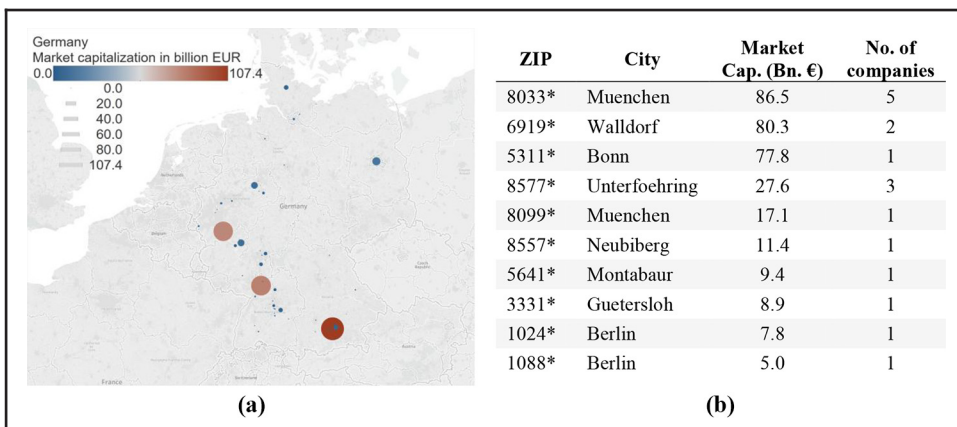
4.2 Germany

Figure 5 shows the market capitalization of the German companies within the selection. The three biggest corporations are Deutsche Telekom AG, SAP SE and Siemens AG. The three largest of the internet economy are given by United Internet AG, Zalando SE and the Axel Springer SE. Unlike in the USA, these firms, however, do not reach the size of the traditional players from ICT.

United Internet AG is active in web hosting and internet service provider (ISP). Zalando SE operates a large online store business for clothes and other fashion items. Axel Springer SE not only is a publisher of leading newspapers in Germany but also has significant digital media activities, which among others relate to the journals it is publishing.

Figure 4(a) shows Germany and the market capitalization in different areas. The ten leading districts are shown in Figure 4(b). Especially Munich and the suburbs around it (Unterfoehring and Neubiberg) host companies with a large market capitalization. In addition, big companies also have their headquarters in Walldorf and Bonn, whereas the highest ranked districts of Berlin are at the ninth and tenth place. Because of the increased

Figure 4 (a) Regional distribution of the market capitalization in the digital economy in Germany [adapted from Müller *et al.* (2016)]; and (b) Top ten districts by market capitalization



number of venture capital investments and exits, Berlin is ranked first regarding relative growth by [Compass \(2015\)](#). In their overall ranking, Berlin occupies the ninth place worldwide. While several studies note the highest density of new ventures in Berlin, the market capitalization does not reflect the leading position of Berlin in the digital economy. Despite the upward trend, the role of Berlin compared to the pioneering Silicon Valley is negligible, in particular with respect to the market capitalization ([Figure 5](#)).

4.3 The Republic of Korea

The corporations of the Republic of Korea are shown in [Figure 7](#). It is a striking feature of the Korean digital economy that Samsung Electronics Co comprises roughly one-third of the total market capitalization. Samsung also played a crucial role in the creation of Naver Corp, which started as an in-house venture of Samsung ([Economist, 2014](#)). Nowadays, Naver has a market share of nearly 80 per cent ([Economist, 2014](#)) and is the most frequently visited website in Korea ([Alexa Internet, 2015](#)). Recent research by [Ji et al. \(2016\)](#) found that domestic search engines may lead to growth in the size of the country's digital advertising market.

Daum Kakao, which since the acquisition of our data has been renamed to Kakao, resulted out of the merger of Daum Communications and Kakao ([Kakao Corp, 2016](#)). Next to other activities, an important product is Kakao Talk, a messaging app which is installed on more than 95 per cent of the smartphones in Korea ([Russel, 2015](#)). Another prominent company is NC Soft Corp, which develops massively multiplayer online games ([Crunchbase, 2016](#)). SK Hynix, a manufacturer of memory chips ([SK Hynix, 2016](#)), and SK Telecom both belong to the SK Group ([SK, 2016](#)).

Traditionally, Korea's policy-makers have steered the ICT sector rather tightly ([Larson and Park, 2014](#)). Also currently, policy-makers try to shape the entrepreneurial ecosystem. Here, the concept for the remote island Jeju is also worthwhile noticing. The market capitalization there is given by Kakao, which has its headquarter there. The Korean government seeks to strengthen the entrepreneurship ecosystem on the island building up on the initial success ([Gruppta, 2016](#)).

[Figures 6\(a\) and \(b\)](#) give an overview of the administration districts with the highest market capitalizations. All areas listed in [Figure 6\(b\)](#) are in the greater Seoul area ([Figure 7](#)).

Figure 5 Market capitalization of German companies in the digital economy

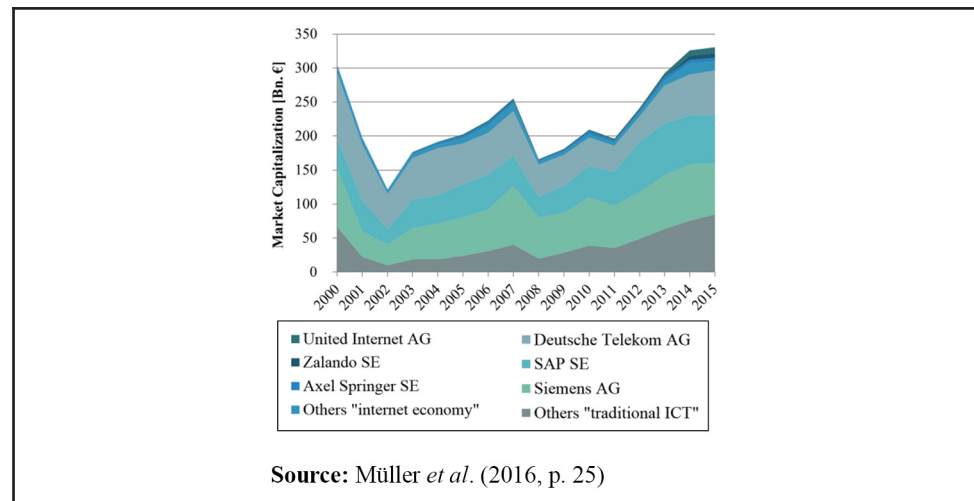


Figure 6 (a) Regional distribution of the market capitalization in the digital economy in the Republic of Korea [adapted from Müller *et al.* (2016)]; and (b) Top ten administration districts by market capitalization

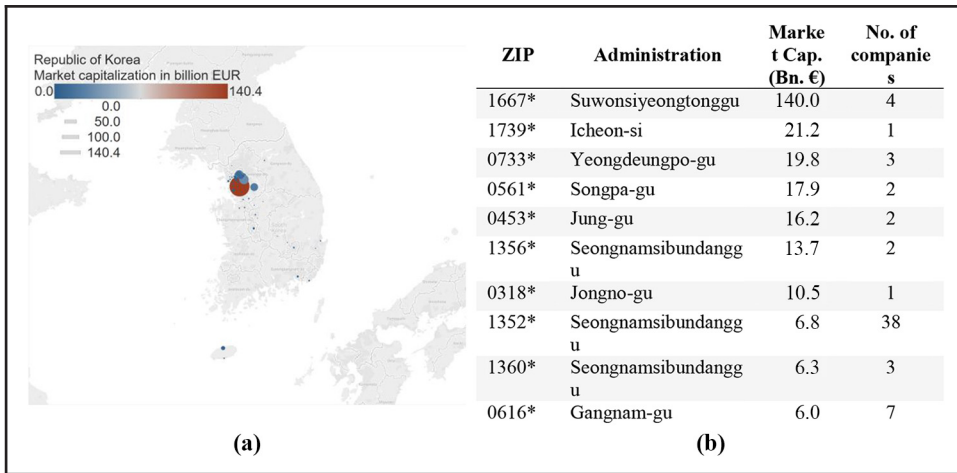
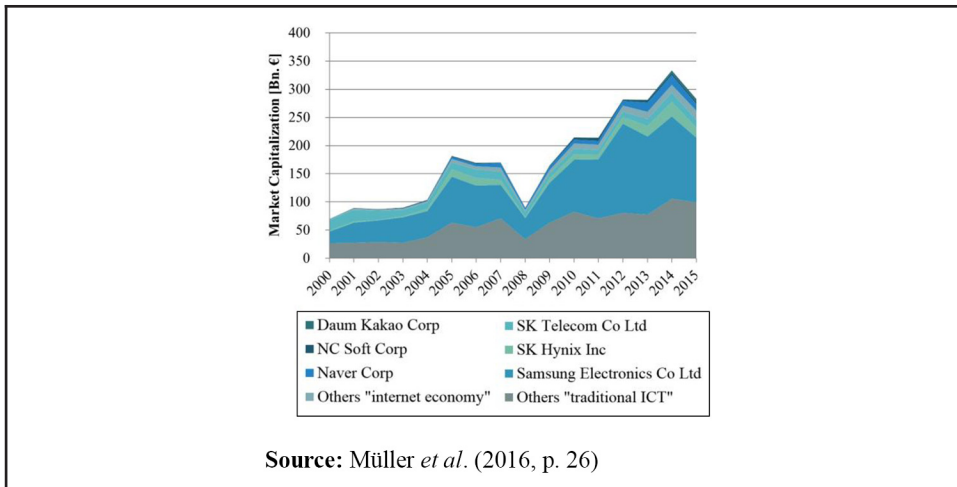


Figure 7 Market capitalization of South Korean companies in the digital economy



4.4 Sweden

Figure 9 shows the development of the market capitalization of the Swedish digital economy over time. A significant fraction of the market capitalization is because of Ericsson. Assa Abloy's main activities relate to the provision of door locks (Bureau van Dijk Electronic Publishing, 2016) and was included in our sample because of the SIC code "3669 - Communications Equipment, nec".

Regarding the firms active in the internet economy, the top three are given by Loomis AB, Evolution Gaming Group publ AB and HiQ International AB. Loomis is active in the area of cash management, automated teller machines and related technical services (Bureau van Dijk Electronic Publishing, 2016). While it is not immediately apparent that it is a firm of the digital economy, it was included in our sample, as its NAICS code in ThomsonONE is "518210 - Data Processing, Hosting, and Related Services". The Evolution Gaming group offers solutions for online games, such as live casinos (Bureau van Dijk Electronic Publishing, 2016). The third largest firm relating to the internet economy in Sweden is HiQ

International, an IT consultancy. Regarding the regional distribution, much of the Swedish digital economy is concentrated in Stockholm. Spotify, the popular music-streaming service, was not included in our sample, as it did not have an IPO to date.

Figures 8(a) and (b) show the locations of the firms with the highest market capitalization within Sweden. Six of the ten leading districts are located in the Stockholm area, making it the most important area in Sweden (Figure 9).

4.5 Cross-country comparison

Table III shows the 20 largest firms by market capitalization in our sample. The top 11 companies are all from the USA. It is remarkable that two of the largest companies had their IPO after 2000 and are, therefore, comparably young. The first non-US on place 12 is Samsung Electronics. The largest German companies are ranked at position 16, 17 and 18.

A similar impression can be obtained by looking at the biggest IPOs with the 15 highest market capitalizations at the day of the IPO since 2001. While older companies such as Twenty-First Century Fox and Time Warner Cable are represented, it is noticeable that

Figure 8 (a) Regional distribution of the market capitalization in the digital economy in Sweden [adapted from Müller *et al.* (2016)]; and (b) Top ten districts by market capitalization

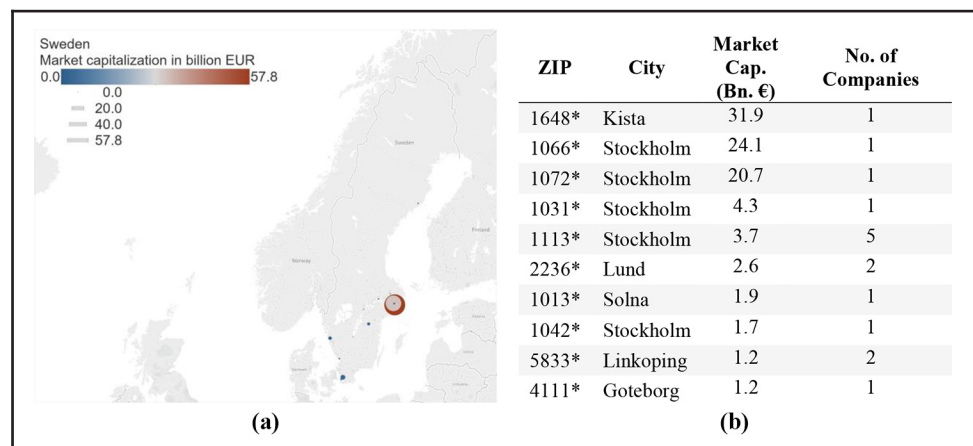
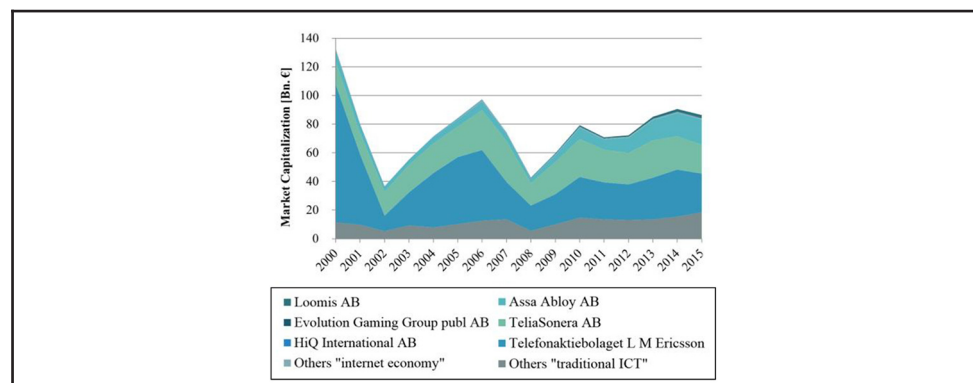


Figure 9 Market capitalization of Swedish companies in the digital economy



Source: Müller *et al.* (2016, p. 26)

Table III Companies of the digital economy in USA, SWE, DEU and KOR with the largest market capitalization

Company	Country	Market capitalization [Bn. €]	Date IPO	Market capitalization day of IPO [Bn. €]
Apple Inc	USA	616	12.12.1980	1.06
Google Inc	USA	407	19.08.2004	22.0
Microsoft Corp	USA	341	13.03.1986	0.691
Facebook Inc	USA	241	18.05.2012	64.3
Amazon.com Inc	USA	228	15.05.1997	0.486
Walt Disney Co	USA	187	12.11.1957	NA
Verizon Communications Inc	USA	174	21.11.1983	7.58
AT&T Inc	USA	164	21.11.1983	6.65
Oracle Corp	USA	157	12.03.1986	0.041
Comcast Corp	USA	144	June 1972	NA
IBM Corp	USA	142	11.11.1915	NA
Samsung Electronics Co Ltd	KOR	136	02.07.1984	0.242
Cisco Systems Inc	USA	131	16.02.1990	0.173
Intel Corp	USA	126	October 1971	NA
Qualcomm Inc	USA	92	13.12.1991	0.261
Siemens AG	DEU	86	01.07.1991	17.1
SAP SE	DEU	80	18.12.1996	6.36
Deutsche Telekom AG	DEU	78	15.11.1996	29.6
Twenty-First Century Fox Inc	USA	64	03.11.2004	45.7
Hewlett-Packard Co	USA	49	06.11.1957	NA

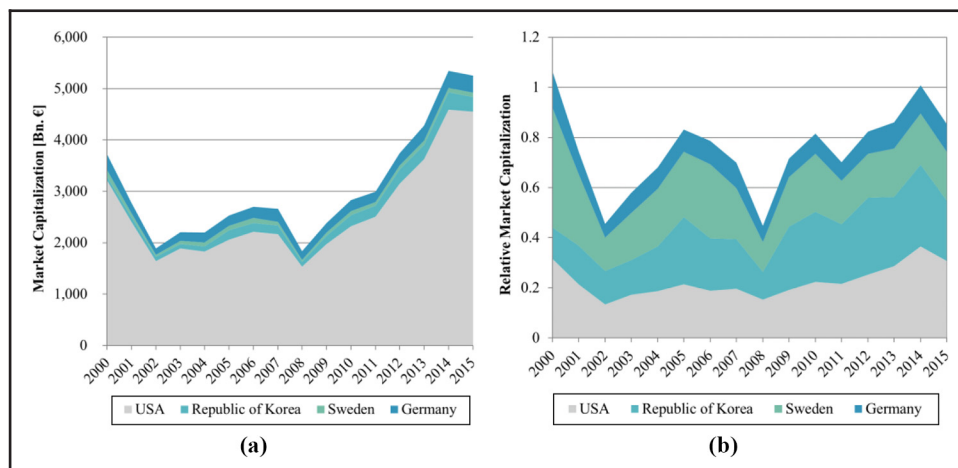
Source: Adapted from Müller *et al.* (2016, p. 24), IPO dates before 1973 from Bloomberg Professional

many very young companies, such as Facebook, Google, Twitter and LinkedIn, have successfully debuted with large market capitalizations at the stock exchanges.

We also plotted the market capitalization in the investigated countries, which can be seen in Figure 10.

Of course, the market cap of these companies is also susceptible to the overall stock market climate, which can be seen after the bursting of the .com-bubble and the reduction of the capitalization after 2007. It is nevertheless remarkable that the overall increase in market capitalization in the digital economy – which more than doubled since 2008 – happened in the USA. The strength of the Silicon Valley, with the top districts housing a total of close to 2 trillion in market capitalization, is unparalleled. Compared to the district 8033* in Munich, Germany 9501* in California, the USA has a seven times higher market capitalization. Moreover, the USA not only leads in absolute but also in relative terms. This

Figure 10 (a) Country comparison of market capitalizations [adapted from Müller *et al.* (2016, p. 27)]; (b) Country comparison of relative market capitalizations



can be seen in [Figure 10\(b\)](#), which shows the market capitalization divided by the GDP. In 2015, the market capitalization of the digital economy relative to the GDP reached 0.31 in the USA. Between 2008 and 2015, the ratio “digital economy market capitalization divided by the GDP” grew in all countries. In the USA from 0.15 to 0.31, in the Republic of Korea from 0.11 to 0.24, in Sweden from 0.12 to 0.20 and in Germany from 0.06 to 0.11.

5. Conclusion and discussion

Our study shows that the impression of dominance by the USA in the digital economy also holds true when using a standardized and reproducible measurement approach. Because of this, policy-makers in other countries, particularly in Germany, should be alarmed by the findings. Among the investigated countries, only in the USA, firms established after the year 2000 could grow and reach market capitalizations of more than \$100bn. With Samsung, South Korea has at least one significant player in the field. While this is positive, the Korean digital economy is also highly dependent on the performance of Samsung, which is not optimal from a risk management perspective. While the USA is driving the digital transformation, two points remain worthwhile to note: First, also areas other than the Silicon Valley hold great potential to become a breeding ground for successful ventures, as well-established players can also be found in other places. Second – unlike in Sweden or Germany – the total market capitalization in the investigated sector is significantly above the levels of the year 2000, before the .com-bubble burst. Consequently, further research regarding valuation methods is, therefore, needed and the risk of overvaluation has to be closely monitored.

In Germany, the portfolio of large firms only consists of rather old companies with a long tradition. New players, such as Rocket Internet SE (which during the past 12 months has rather been shrinking) from Berlin, do not even reach the top three. Other studies have found that Berlin has the highest number of new ventures in Germany. However, this is not yet visible in the market capitalization of the digital sector, which consists mainly of the three strong traditional players. A possible policy strategy to replicate the ecosystem of the Silicon Valley would, thus, be to increase the colocation of ventures and established market capital, either by supporting the growth of already existing ventures in Berlin and Hamburg or by increasing the number of ventures around the existing top players. After the decline of Ericsson following the burst of the .com-bubble, Sweden lacks a strong player with a high market capitalization but otherwise performs well with respect to its size.

Regarding the large international differences, some have speculated that also cultural factors could have played a role. A “fearless culture” ([Stewart, 2015](#)) has been mentioned as a helping factor in the development of the US tech companies. Further studies should look at which factors contributed to the creation of domestic players for search engines in the Republic of Korea, which for example did not happen in Germany or Sweden.

Besides cultural factors, the difference in the availability of venture capital financing has been mentioned. The three largest US internet companies – like many others – relied on venture capital during their growth phase. There are, however, considerable differences in the proportion of capital available for seed funding and subsequent stages of start-up financing. This is also true when compared relatively to the GDP of the countries. The capital invested in seed funding in 2014 was, according to the [OECD \(2015\)](#), in the USA in relation to GDP eight times higher than in Germany. Investments for subsequent phases of start-up financing were even 22 times higher in the USA. The difference could, therefore, also have played a major role.

Further research should aim at quantifying the influences of path dependency, cultural factors and financing factors such as taxation of venture capital investments. A quantification could help policy-makers in countries which seek to improve their digital economy to correctly prioritize measures which use limited public funds to catch up.

It has been speculated whether one of the success factors of the USA in the digital economy has been the large single market which provides domestic ventures with the immediate possibility to reach 320 million customers, giving significant advantages, which subsequently amplify because of network effects. This has led the European Commission to derive the strategy of a digital single market.

As the transition from hardware-based innovation toward software-based innovation changed the leadership from Japan to the USA (Arora *et al.*, 2013), current positions are not cemented and could still be changed.

While our study provides the first holistic cross-country comparison on the digital economy, it is not without limitations. First, we used the primary classification of the firm to determine whether a company is selected into our sample. As many traditional companies are involved in diverse business units – some of which may not fall within the definition of the digital economy – it might be worthwhile to undertake studies including the secondary classification level. An underestimation of the digital economy in this study should, however, not be concluded, as opposite cases are also likely included in our sample.

Future studies should also analyze non-public firms. Such analysis could be carried out using global business register records databases such as Orbis by Bureau van Dijk. When measuring and mapping non-public companies of the digital economy, an alternative to the market capitalization would have to be used. Such research would be challenging because of the reduced publication duties of private firms. As prominent enterprises such as Uber and Airbnb are not publicly traded, this is an important area for future research. The combination of data on public and private businesses would allow computing “Regional Entrepreneurship Cohort Potential Indices (RECPI)” and “Entrepreneurship Quality Indices (EQI)”, such as recently introduced by Guzman and Stern (2015a). The EQI allows the calculation of a probability of growth events (IPO or VC funding) within a group of companies. Guzman and Stern (2015a) further state that the RECPI allows the direct calculation of the expected number of growth events within a given group of start-ups within a defined geographical environment. In the context of the research above, this would allow evaluating the effectiveness of policies at a sub-national level.

More understanding is also needed on the influence of the digital divide on the outcome of the development of the digital economy in countries.

Finally, methodological refinements should also be developed to tackle the identification of firms operating in the digital economy. This likely also includes the need for updated classification systems. Future research should explore alternative methods for the worldwide identification of digital businesses by mining the text regarding the purpose of businesses within business registers, for example, by following the approach of Nathan and Rosso (2015) using an international data set.

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