

# Building smarter digital content: a CRITIC – DEMATEL framework for leveraging large language model optimization in marketing

Journal of  
Business and  
Socio-economic  
Development

287

Vinaytosh Mishra

Thumbay College of Management and AI in Healthcare, Gulf Medical University,  
Ajman, United Arab Emirates, and

Sudhir Rana

College of Business, Liwa University, Abu Dhabi, United Arab Emirates

Received 5 May 2025  
Revised 30 December 2025  
4 March 2026  
10 March 2026  
Accepted 12 March 2026

## Abstract

**Purpose** – The study responds to address the practical problem faced by the digital marketers, content creators and digital business agencies on creating content, which is both human-readable and LLM-compatible. The present study identifies and analyses the key factors influencing content optimization for Large Language Models (LLMs) to develop a strategic framework for Large Language Model Optimization (LLMO) that aligns with modern search paradigms.

**Design/methodology/approach** – This research employs a two-phases multi-criteria decision-making (MCDM) approach combining CRITIC (Criteria Importance Through Intercriteria Correlation) to determine factor weights, and DEMATEL (Decision-Making Trial and Evaluation Laboratory) to map causal relationships. A panel of 15 experts across three countries (India, UAE and USA) rated the influence of five identified factors.

**Findings** – The study identifies five critical factors for LLMO: Retrieval Augmentation, Readability Enhancement, Content Quality Assurance, Filtering of Unsafe Content and User-Centric Content Design. Retrieval Augmentation and User-Centric Design emerged as key causal factors, while Readability and Content Quality acted as bridges or effects. Although factor weights were relatively balanced, the DEMATEL analysis revealed interdependencies highlighting the dynamic nature of LLMO.

**Practical implications** – The results provide actionable guidance to digital marketing experts and agencies, content strategists, marketing heads and developers to structure web content that is both human-readable and LLM-compatible. The study offers insights to organizations on how they can enhance their digital visibility and authority in AI-powered search ecosystems.

**Originality/value** – This study fills a critical gap by offering the first integrated CRITIC-DEMATEL framework for LLMO. It distinguishes LLMO from traditional SEO and offers a novel causal model to support the development of holistic, future-ready content strategies.

**Keywords** Digital content, Search engine optimization, LLM, Content strategy, LLMO, Digital marketing, Marketing content, Online marketing

**Paper type** Research article

## 1. Introduction

Smarter digital content matters because AI and intelligent systems increase content effectiveness and engagement by generating and optimizing creative assets that better capture attention of the audience and drive their interest. Natural language generation and programmatic content systems scale personalization and maintain relevance across large audiences while improving productivity and lead generation (Deng *et al.*, 2019; Kshetri *et al.*,



© Vinaytosh Mishra and Sudhir Rana. Published in *Journal of Business and Socio-economic Development*. Published by Emerald Publishing Limited. This article is published under the Creative Commons Attribution (CC BY 4.0) licence. Anyone may reproduce, distribute, translate and create derivative works of this article (for both commercial and non-commercial purposes), subject to full attribution to the original publication and authors. The full terms of this licence may be seen at [Link to the terms of the CC BY 4.0 licence](#).

Journal of Business and Socio-economic  
Development  
Vol. 6 No. 3, 2026  
pp. 287-301  
Emerald Publishing Limited  
e-ISSN: 2635-1692  
p-ISSN: 2635-1374  
DOI 10.1108/JBSED-05-2025-0135

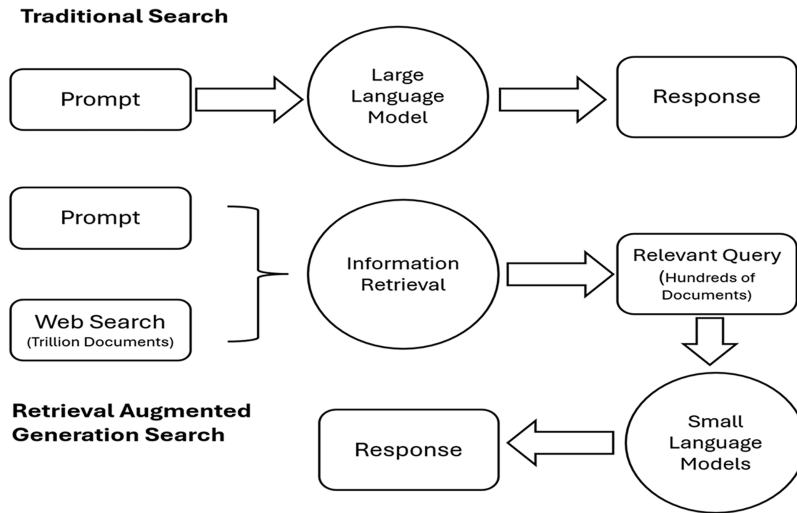
2024). Data-driven personalization such as using audience signals, predictive models and fine-tuning on marketing objectives, raises conversion potential and aligns creative with specific market segments and contexts (Heitmann *et al.*, 2025). These systems deliver competitive advantages through faster content iteration, automated testing and adaptive delivery that reduces manual costs and accelerates time-to-market (Kshetri *et al.*, 2024; Deng *et al.*, 2019). By raising engagement rates, improving ad performance in comparison to traditional content and upgrading lead quality through customized messaging, smarter content systems collectively improve marketing performance (Kshetri *et al.*, 2024). Therefore, the discipline of information search has been greatly impacted by large language models (LLMs), which have changed conventional information retrieval (IR) paradigms. In the past, the main methods used by traditional search engines to find documents were keyword matching and ranking algorithms. Recent developments in LLMs, on the other hand, use natural language processing (NLP) to produce semantic, context-rich responses that frequently go beyond the bounds of traditional IR. LLMs can scan large datasets and extract pertinent contextual information through improved semantic search (Fu *et al.*, 2025).

LLMs came up as a powerful substitute over conventional search engines. Chen *et al.* (2024) revealed that patients and their families have begun to prefer LLM-powered search systems due to their ability to interpret natural language queries and provide contextually appropriate answers. Similarly, Mendel *et al.* (2025) argued that people in general often compare the benefits of LLMs over conventional search engines. Overall, literature indicate that while LLMs often excel in immediacy and delivering nuanced responses, their performance varies upon the prompt engineering skills of the users, which directly affects the relevance and accuracy of the responses provided.

Literature aims to balance between the capabilities of LLM-based search systems and the challenges associated with their use. According to Sharma *et al.* (2024) conversational search interface biases can reinforce existing opinions and produce feedback loops, highlighting the need for careful design and regulatory monitoring. Hence, prompt engineering is important in extracting reliable information from LLMs, underlining it as a critical skill for analysts in both open-source intelligence (OSINT) and broader applications.

To address these pitfalls associated with standalone LLM generation, some studies have implemented retrieval-augmented generation (RAG) frameworks that integrate robust document retrieval with generative models. Byun *et al.* (2024) described a system that personalizes information retrieval by augmenting LLM outputs with relevant data from structured databases, thereby reducing hallucination and improving search precision. However, LLMs can generate human-like responses, augmenting them with real-time data retrieval remains essential to maintain authoritativeness, timeliness and contextual relevance. The difference between basic search and RAG framework is highlighted in Figure 1.

In traditional search a LLM takes the query as input and directly generates a response based on its pretrained knowledge. It doesn't fetch external data during inference. The RAG approach is a hybrid approach combining information retrieval with language modelling. The system searches trillions of web documents to retrieve a smaller subset of the most relevant documents. Instead of a single massive LLM, a smaller LLM is used to generate a response, grounded in the retrieved evidence. This enables the model to use up-to-date or niche knowledge not stored in its parameters. RAG framework is especially useful for real-time research, medical diagnosis, legal advice, financial news, where accuracy and recency matter. The integration of LLMs into information search has led to transformative changes in data processing and utilization (Figure 1). The enhanced natural language understanding capabilities facilitate more intuitive interactions and provide richer, more contextually appropriate responses compared to traditional IR systems. However, the literature also cautions that these systems are not without challenges. Bias, potential misinformation through hallucinated content and the need for sophisticated prompt engineering remain persistent issues that require further research and methodological refinement (Sharma *et al.*, 2024; Byun *et al.*, 2024). Thus, while LLMs have opened new frontiers in information search, continued



**Figure 1.** Traditional search and retrieval augmented generation. Source: Contributed by the authors

innovation in retrieval augmentation and regulatory frameworks will be critical to fully harness their potential.

With the rising importance of real time search it is imperative that businesses understand how to optimize their website content for LLMs. The process is called Large Language Model Optimization (LLMO). While SEO (Search Engine Optimization) and optimizing content for LLMs have overlapping goals – making content discoverable and useful – they differ significantly in strategy, purpose and mechanics.

## 2. Literature review

Looking from dynamic capability lens, LLMO represents a transformative paradigm within digital marketing to attain competitive advantage (Kumar *et al.*, 2024, 2025). This positioning extends generative AI's role beyond content creation to strategic knowledge systems that enhance personalization, efficiency and customer insights through advanced NLP capabilities (Kshetri *et al.*, 2024; Khoshtaria *et al.*, 2025). Conceptually, LLMO operates at the intersection of human enhancement and replacement across marketing cycle stages such as research, strategy formulation and tactical execution necessitating ethical governance frameworks to address autonomy, accountability and bias mitigation. The integration of LLMO within digital marketing innovation practices fundamentally reconfigures value creation mechanisms, enabling data-driven decision-making (Cillo and Rubera, 2025).

Fundamentally, SEO, SEM and SMM have been the drivers of digital marketing. SEO enhances a website's visibility on search engines, driving organic traffic and establishing an online presence. This process is intrinsically linked to content creation, where high-quality, relevant and engaging content is essential for attracting audiences, building brand reputation and improving search engine rankings (Samuel, 2013). Techniques for SEO include on-page elements such as keyword optimization, meta tagging and content quality improvements, as well as off-page elements like link-building and social signals, all of which are geared towards enhancing organic traffic and user engagement (Aman *et al.*, 2024; Kamila *et al.*, 2024). With the advent of technology, information and AI, marketing practitioners are compelled to integrate SEO, content creation and LLMs to effectively navigate the modern digital landscape. Literature published so far have progressed in multiple ways on developing

knowledge and digital marketing strategies. For example, [Berman and Katona \(2013\)](#) offer a framework for optimizing search marketing, need of the efficient allocation of resources between SEO and sponsored links. [Ho et al. \(2020\)](#) present a conceptual framework for developing content marketing capabilities, outlining the necessary organizational strategies to build an effective digital presence through content, which is supported by few recent reviews ([Blanco-Ruiz et al., 2024](#); [Mukherjee et al., 2026](#)). [Hollebeek and Macky \(2019\)](#) further enhance this understanding by exploring the crucial role of digital content in fostering valuable consumer engagement, trust and long-term relationships.

LLMs have revolutionized these practices by facilitating marketers by generating creative ideas and personalizing consumer experiences with data-driven insights. LLMs can help practitioners to enhance their customer engagement, satisfaction and loyalty and to position themselves as industry leaders in a competitive market. [Bijalwan et al. \(2025\)](#) explained the impact of advanced generative AI models, like OpenAI's Sora, on marketing and advertising employment, highlighting transformative shifts in job roles and skill requirements that are often preferred by the practitioners. This integration of technology, content strategy and engagement have capacity to drive modern marketing landscape.

AI-powered SEO tools utilizing machine learning and NLP continue to transform digital marketing practices through semantic keyword alignment, voice search optimization and automated technical improvements ([Kumar et al., 2024](#)). LLMs like ChatGPT enhance content creation, meta descriptions and chatbot interactions, while broader AI applications encompass predictive analytics, recommendation systems and conversational commerce ([Singh and Namin, 2025](#)).

### *2.1 Large Language Model Optimization*

In contrast, the optimization of LLMs within Retrieval-Augmented Generation (RAG) frameworks diverges significantly from traditional SEO. While SEO optimizes static content for search engine indexing, RAG frameworks couple the retrieval of contextually relevant documents with the generative capabilities of LLMs to produce dynamic, context-aware responses ([Potluru et al., 2025](#)). In a RAG system, the optimization process focuses on two interdependent components. First, the retrieval mechanism must efficiently index and fetch high-quality, pertinent documents or data points from a knowledge base. Second, the LLM component must be fine-tuned to generate accurate and contextually informed outputs using the retrieved content ([Potluru et al., 2025](#)). This dual focus – optimizing both retrieval accuracy and generative performance – is largely absent in conventional SEO practices, which centre primarily on enhancing content visibility rather than content generation.

Furthermore, optimization for LLMs in a RAG framework often involves iterative fine-tuning processes, evaluation of prompt engineering and dynamic adjustment of retrieval parameters to balance response quality and computational efficiency ([Potluru et al., 2025](#)). In contrast, traditional SEO methods are more static; once a website's content and technical factors are optimized, subsequent changes are typically reactive (for example, in response to search engine algorithm updates) rather than an intrinsic part of an iterative feedback loop, as seen in RAG optimizations ([Samuel, 2013](#); [Aman et al., 2024](#)). Therefore, the fundamental difference lies in the operational objectives: while SEO is primarily about increasing discoverability and ranking through keyword relevance and backlinks, the optimization for LLMs in a RAG framework is aimed at enhancing the synergy between information retrieval and natural language generation, ensuring that the outputs are both contextually appropriate and accurate ([Potluru et al., 2025](#)). The key difference between SEO and LLMO is listed in [Table 1](#).

### *2.2 Factors affecting LLM optimization*

Optimizing website content for effective featuring in LLMs requires a multifaceted approach that integrates enhanced retrieval methods, improved readability, quality assurance and

**Table 1.** Factor affecting the effective large language model optimization

Factor	Factor name	Description	References
F1	Retrieval Augmentation	Incorporates external, high-quality, real-time data sources into LLM responses to improve accuracy and context relevance	<a href="#">Li et al. (2026)</a>
F2	Readability Enhancement	Simplifies language and optimizes sentence structure to ensure LLMs can parse and generate accurate, user-friendly summaries	<a href="#">Will et al. (2024)</a>
F3	Content Quality Assurance	Applies automated tools to evaluate and maintain content credibility, comprehensiveness and accessibility for LLMs	<a href="#">Hendrik et al. (2025)</a>
F4	Filtering of Unsafe Content	Implements automated filters to remove biased, outdated or harmful data that could negatively influence LLM output	<a href="#">Vadlapati (2024)</a>
F5	User-Centric Content Design	Aligns content structure and interaction with human and machine needs to facilitate effective LLM integration and engagement	<a href="#">Cossatin et al. (2025)</a>

**Source(s):** Authors' contribution

structured design. First, retrieval augmentation strategies are critical as they enable LLMs to access current and high-precision information. [Li et al. \(2026\)](#) demonstrated that augmenting LLMs with non-parametric data/image retrieval significantly enhances the accuracy and relevance of the outputs. This result implies that websites intending to be featured in LLM-driven applications should curate and structure their content in ways that facilitate seamless extraction and integration into retrieval-augmented frameworks.

Furthermore, enhancing the readability of website content is essential for ensuring that LLMs can process and generate comprehensible summaries. [Will et al. \(2024\)](#) provided evidence that using LLMs to simplify and optimize text not only brings the content closer to the recommended reading levels but also maintains accuracy. As website content serves as both information for users and a training corpus for LLMs, prioritizing clear language and simple syntactic structures will support more effective content parsing and usage by these models ([Zaid and Farooqi, 2024](#)). Similarly, designing content with consistent metadata and schema markings can further aid in its discovery and retrieval by LLM architectures.

In addition to readability and retrieval, assessing content quality is paramount. Techniques that automate source evaluation can help websites ensure that only credible and safe content is incorporated. [Hendrik et al. \(2025\)](#) introduced an LLM-based tool to evaluate websites according to criteria such as relevance, comprehensiveness and accessibility. Integrating similar automated evaluations into web content management systems can serve as a quality control measure, ensuring that LLMs are supplied with high-standard, error-free data. The integration of filtering mechanisms [Vadlapati \(2024\)](#) to remove undesirable or unsafe content further secures the integrity of the information used by LLMs, positioning a website as a trustworthy data source.

Moreover, enhancing user experience on a website can be significantly achieved by integrating LLM features directly into the interface. Cultural heritage websites, for instance, have begun to utilize LLMs to synchronize browsing activities with dynamic content exploration, as shown by [Cossatin et al. \(2025\)](#). This approach not only enriches the user experience but also suggests that websites might benefit from designing content that is both user-centric and machine-friendly. By combining human and artificial intelligence in a unified interaction environment, websites can ensure that their content is accessible, engaging and optimally primed for LLM consumption ([Rana, 2025](#)). Thus, optimization of website content for featuring in LLMs involves a strategic synthesis of retrieval augmentation techniques, readability enhancements ([Will et al., 2024](#)), robust quality evaluation ([Hendrik et al., 2025](#))

and user-centric design principles (Cossatin *et al.*, 2025). This comprehensive approach ensures that the content is not only high-quality and accessible for human users but also formatted and structured in a manner that meets the complex requirements of modern LLM architecture, ultimately enhancing the integration and performance of LLM-based applications.

The literature on LLMO remains limited. However, based on the available studies published in recent years, this study identifies five key factors that influence the development of an effective LLMO strategy. The factors are listed in Table 1. The review of literature suggests that there is an absence of any literature highlighting the key differences between SEO and LLMO. Furthermore, we were not able to find any literature providing a framework for effective LLMO. This study attempted to fill these research gaps. With this background the study has two research objectives (RO1).

RO1. Identify the key factors affecting Large Language Model Optimization

RO2. Develop a framework for effective Large Language Model Optimization

### 3. Research methodology

This study employs a two-stage multi-criteria decision-making (MCDM) approach combining the CRITIC (CRiteria Importance Through Intercriteria Correlation) method and the DEMATEL (Decision-Making Trial and Evaluation Laboratory) technique to prioritize and analyse causal relationships among the identified factors. The selection of the CRITIC method is grounded in its capacity to derive objective weights from inherent data variability and the degree of conflict among factors, thereby minimizing the influence of subjective bias. This characteristic is particularly beneficial in contexts where data-driven assessment is paramount. Literature exemplify this application by employing the CRITIC technique to determine criteria weights in their study on occupational hazard identification, demonstrating its utility in extracting robust, objective parameter valuations.

Similarly, the DEMATEL technique is widely adopted for its ability to uncover causal relationships among various factors, facilitating the classification of drivers and outcomes. This method helps construct an interdependent relationship network that distinguishes between cause and effect, leading to structured insights that support strategic decision-making. DEMATEL helps construct interrelations between criteria, reinforcing its appropriateness for identifying key drivers in complex decision-making environments. Further supporting this, Chakraborty *et al.* (2018) highlights the method's effectiveness in aggregating expert insights and exposing causal interdependencies among subsystems with minimal resource expenditure.

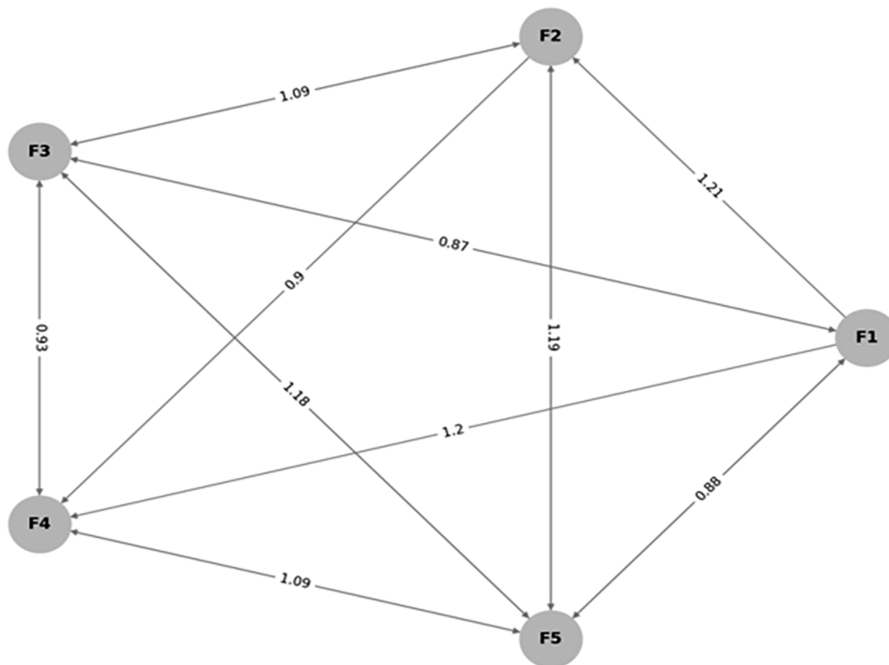
By integrating the CRITIC and DEMATEL methods, a robust, data-driven framework is created that enhances strategic development, such as that required for LLMO strategies. CRITIC provides a transparent, objective foundation by quantifying the influence of data variability, while DEMATEL complements this by revealing the underlying causal structure among factors. The combined application of these methodologies ensures that decision-making is both empirically sound and strategically insightful, as evidenced by their successful integration in various domains.

#### 3.1 Research design

The methodology follows a structured four-step process, Figure 2.

Step1: Identification of Factors

A comprehensive literature review and expert consultations were conducted to identify critical factors influencing the research context. None of the factors were excluded by the experts and a total of five factors were shortlisted for further analysis.



**Figure 2.** Causal diagram for DEMATEL model. Source: Authors' contribution

#### Step 2: Prioritization Using CRITIC Method

The CRITIC method was applied to assign objective weights to the factors based on their contrast intensity and degree of conflict.

#### Step 3: Causal Relationship Analysis Using DEMATEL

DEMATEL was then used to map the causal relationships among the factors and classify them into cause-and-effect groups.

#### Step 4: Synthesis and Interpretation

The integration of CRITIC and DEMATEL results provided a comprehensive understanding of both the priority and interdependence of the factors.

### 3.2 CRITIC method for factor weights

The CRITIC method was used to compute the objective weights of factors based on the variability (standard deviation) and correlation among criteria. The decision matrix was calculated in which each respondent being a row while each column is given by factors. The original decision matrix was normalized to bring all criteria on a comparable scale. For each factor, the standard deviation was computed to reflect the contrast intensity. Next, the Pearson correlation coefficients between pairs of factors were calculated to measure redundancy.

CRITIC is used here as an objective way to estimate how important each LLMO factor is based on the experts' ratings. A factor receives a higher weight when (1) experts' scores vary more (it helps discriminate between factors) and (2) it is less redundant with other factors (it adds unique information). We then normalize these scores, so the weights sum to 1. The CRITIC score for each factor was determined using:

$$C_j = \sigma_j * \sum_{k=1}^n (1 - r_{jk})$$

Where  $\sigma_j$  is standard deviation and  $r_{jk}$  is correlation between factors j and k. The final weight is then calculated using normalization:

$$w_j = \frac{C_j}{\sum_1^n C_j}$$

### 3.3 DEMATEL for causal relationship modelling

To explore causal interrelationships among the factors, the DEMATEL method was used. A group of domain experts was asked to assess the influence of one factor on another using a scale of 0 (no influence) to 4 (very high influence). The average of the expert responses formed the initial direct-relation matrix. DEMATEL turns expert judgments about “how much one factor influences another” into an influence network. It helps identify driver factors (net influencers) and outcome factors (net receivers). This is useful for managers because it clarifies where to intervene first so that the levers trigger improvements across the overall LLMO system.

The matrix was normalized to ensure all values lie between 0 and 1. Next, total relation matrix (T) was calculated as:

$$T = D(I - D)^{-1}$$

Where D is the normalized direct-relation matrix, and I is the identity matrix. The prominence and net cause–effect values were computed for each factor using:

$$Prominence = R_i + C_i, Relation = R_i - C_i$$

Where  $R_i$  is the sum of the i-th row (influence given) and  $C_i$  is sum of i-th column (influence received). Factors positive is  $R_i - C_i$  cause factors, while those with negative values are effect factors.

### 3.4 Data collection

A focus group of 15 experts was convened to prioritize and model causal relationships. Experts were recruited using purposive sampling to ensure that they possessed relevant domain knowledge and diversity. Eligibility criteria included: (1) a minimum of five years of professional experience in digital marketing/content strategy, SEO/search analytics or AI/LLM-enabled information retrieval; (2) current involvement in decision-making or implementation of content/search initiatives and (3) familiarity with content quality, safety or user experience considerations in digital channels. To improve heterogeneity, we targeted equal representation across three countries (1/3rd from each India, UAE and USA) and both genders; the final sample characteristics are summarized in Table 2. Experts first validated the factor list derived from the literature and then provided independent ratings using a standardized questionnaire with clear anchors (1–10 importance scores; 0–4 influence scores). Focus group included both male (66.66%) and female (33.33%). Majorly having a post graduate degree and work experience of >5 years.

**Table 2.** Response matrix based on expert responses

Expert	F1	F2	F3	F4	F5
1	9	9	9	7	6
2	10	8	10	8	7
3	9	8	9	8	6
4	9	7	10	8	7
5	9	8	10	6	6
6	10	8	9	8	6
7	9	9	10	8	7
8	9	8	10	7	6
9	10	8	9	8	6
10	9	7	10	8	5
11	9	8	9	8	6
12	8	8	9	9	6
13	9	6	10	8	7
14	10	8	9	8	7
15	9	8	10	8	6
$\sigma_j$	0.541603	0.718021974	0.498887652	0.653197	0.573488

#### 4. Results

Experts were asked to rate different factors' importance on a scale of 1–10. The decision matrix was prepared using their responses and listed in Table 2. Next the standard deviation (STD) for each factor was calculated.

Next the correlation between each factor was calculated. In the CRITIC method, the absolute value of the correlation coefficient is used when calculating the conflict or contrast between criteria. The resultant values are listed in correlation strength and are given in Table 3.

Next the critic score ( $C_j$ ) was calculated for all factors and then weight was calculated using the formula discussed in the methodology section Table 3.

The result shows that retrieval augmentation is the most important factor contributing to effective LLMO followed by user centric design and filtering of unsafe content. The most important criteria found were readability and quality of content. One important observation being that the weight of all factors is comparable, which highlights the importance of all five factors in LLMO.

**Table 3.** Correlation strength and weight of the five factors affecting LLMO

Correlation strength					
	F1	F2	F3	F4	F5
F1	1	0.07	0.15	0.08	0.26
F2	0.07	1	0.36	0.2	0.08
F3	0.15	0.36	1	0.29	0.2
F4	0.08	0.2	0.29	1	0.14
F5	0.26	0.08	0.2	0.14	1
Weight of the five factors affecting LLMO					
$F_j$	F1	F2	F3	F4	F5
$C_j$	2.11	1.87	1.84	1.92	2.02
$w_j$	0.22	0.19	0.19	0.20	0.21

Next, we will discuss the result of the DEMATEL model. The experts from the focus group were asked to assess the influence of one factor on another using a scale of 0 (no influence) to 4 (very high influence). Out of twenty possible comparisons, one comparing the factor with itself was given zero score. The response for each comparison across all experts were aggregated by taking average of respective scores. This exercise resulted in an initial direct influence matrix given in Table 4. The initial direct relationship matrix was then normalized to get direct influence matrix (D). Then matrix operations were performed using MATLAB to get total relationship matrix (T) given by Table 5.

The next column sum (D) was calculated for each factor to quantify the influence given. Similarly, row sum was calculated to quantify the influence received by a factor. Finally, we calculated D + R for prominence (importance of factors) and D-R for relationships (cause or effect). Higher the value of prominence the importance of the factor is high. Secondly if a relationship is a positive factor is in effect group otherwise it is in a cause group. The result of the DEMATEL model is given in Table 6. The result of DEMATEL analysis suggests that prominence of all factors is comparable and an effective content strategy for LLMO should address all these factors to get their content featured in search of LLMs. The relationship results show that Retrieval Augmentation is the effect of combined effort of remaining four factors, namely Readability Enhancement and Content Quality Assurance. Filtering Unsafe Content and User-Centric Content Design.

**Table 4.** Initial direct influence matrix

	F1	F2	F3	F4	F5
F1	0	2	3.1	2	3
F2	1	0	2	1	3.6
F3	2	2	0	3.2	2
F4	1	1	2.3	0	2
F5	2	3.2	2	2	0

**Table 5.** Total relationship matrix (T)

	F1	F2	F3	F4	F5
F1	0.8	1.2	1.4	1.2	1.5
F2	0.7	0.8	1.0	0.9	1.3
F3	0.9	1.1	1.0	1.2	1.3
F4	0.6	0.8	0.9	0.7	1.0
F5	0.9	1.2	1.2	1.1	1.1

**Table 6.** Result for DEMATEL model

	D	R	D-R	D + R
F1	6.02	3.899938	2.12	9.92
F2	4.77	5.110831	-0.34	9.88
F3	5.40	5.499776	-0.10	10.90
F4	4.01	5.044053	-1.04	9.05
F5	5.48	6.117472	-0.64	11.59

Finally, the Causal Diagram was derived from the Total Relationship Matrix using DEMATEL. In [Figure 2](#) arrows indicate the direction and strength of influence (values > 0.8 shown), with thicker paths representing stronger relationships.

The causal diagram derived from the DEMATEL analysis reveals key interdependencies among the five factors influencing LLMO. Retrieval Augmentation (F1) emerges as a primary causal factor, exerting significant influence on Readability Enhancement (F2), Content Quality Assurance (F3) and User-Centric Content Design (F5). This highlights the foundational role of high-quality, contextually relevant information in shaping downstream processes. F2 functions as both a receiver and influencer – it is shaped by F1 and, in turn, impacts F3 and Filtering of Unsafe Content (F4), suggesting its bridging role in optimizing LLM comprehension and filtering accuracy. F3 and F4 appear as net effect factors, dependent on preceding enhancements in retrieval, readability and design, thus serving as performance outcomes of the optimization pipeline. Conversely, F5 stands out as a user-oriented driver, influencing F2, F3 and F4 by structuring interactions and content in alignment with human needs. Overall, the diagram underscores the importance of focusing on retrieval and user-centric design as strategic levers to amplify the effectiveness and safety of LLM-generated content. The summary of the cause-and-effect role of the five identified factors is listed in [Table 7](#).

To assess the robustness of the CRITIC derived weights, a sensitivity analysis was conducted. First,  $\pm 5\%$  perturbations were introduced to the standard deviation values to examine the stability of the normalized weights. The results indicated negligible variation in factor weights, with no change in relative ranking. Second, a leave-one-expert-out (LOO) analysis was performed by iteratively excluding each expert's ratings and recalculating weights. The mean deviations across iterations were minimal, confirming the stability of the weighting structure. These findings suggest that the CRITIC weights are robust and not unduly sensitive to minor fluctuations in expert judgments.

## 5. Discussions

This study presents a structured framework for LLMO by identifying key contributing factors and analysing their interdependencies using CRITIC and DEMATEL methodologies. The findings confirm that Retrieval Augmentation (F1) is a pivotal factor, aligning with prior research by [Li et al. \(2026\)](#), who emphasized the importance of integrating high-quality, real-time external data to enhance the accuracy of LLM outputs. This reinforces the growing consensus that retrieval-augmented generation (RAG) frameworks outperform standalone LLMs in information-rich applications, particularly in fields requiring current and domain-specific knowledge ([Byun et al., 2024](#)). The role of Readability Enhancement (F2) as a bridging factor also echoes the findings of [Will et al. \(2024\)](#), who argued that simpler language

**Table 7.** Cause and effect role of factors

Factor	Factor name	Role	Key impact
F1	Retrieval Augmentation	Strong Cause	Enhances F2 (Readability), F3 (Content Quality) and F5 (User-Centric Design)
F2	Readability Enhancement	Mixed (Bridge)	Connects F1 to F3 and F4, Key for user comprehension and safe content delivery
F3	Content Quality Assurance	Net Effect	Depends on F1, F2, F5, Serves as outcome of retrieval and design quality
F4	Filtering of Unsafe Content	Clear Effect	Heavily reliant on upstream readability and content quality
F5	User-Centric Content Design	Cause	Drives F2, F3 and F4 by shaping content for optimal user engagement

structures increase not only user comprehension but also the ability of LLMs to parse and summarize information effectively. However, unlike Will *et al.*'s emphasis on readability as a standalone design criterion, this study suggests that F2 is both influenced by upstream factors (such as retrieval) and critical in shaping downstream effects (such as content safety and quality), thus positioning it as a mediating factor rather than an isolated input. Contrary to some earlier studies, such as Hendrik *et al.* (2025), who posited Content Quality Assurance (F3) as a leading variable in ensuring reliable LLM integration, our causal analysis reveals F3 as a net effect factor. This implies that while quality remains essential, it is substantially determined by improvements in retrieval, readability and user-focused design. This divergence suggests that quality control in LLMO may be more of an emergent property than a controllable input, particularly in complex content ecosystems.

Findings of this study also show that Filtering of Unsafe Content (F4) is a downstream effect, reliant on the robustness of preceding factors. This result aligns with the filtering framework proposed by Vadlapati (2024), who emphasized automation and metadata as tools for removing undesirable data from LLM pipelines. However, our analysis extends this viewpoint by highlighting the systemic dependence of effective filtering on upstream readability and content quality assurance – factors not sufficiently emphasized in Vadlapati's model. A notable contribution of this study is the identification of User-Centric Content Design (F5) as a causal factor – a perspective supported by Cossatin *et al.* (2025), who demonstrated that user-aligned design not only improves engagement but also increases the likelihood of content integration into LLM workflows. This finding adds to the existing literature by emphasizing that the user experience is not merely a consumption endpoint but also a strategic entry point for LLMO.

## 6. Conclusions

This study proposes a novel framework for LLMO by integrating the CRITIC and DEMATEL methodologies to identify, prioritize and map the interrelationships among five critical factors: Retrieval Augmentation, Readability Enhancement, Content Quality Assurance, Filtering of Unsafe Content and User-Centric Content Design. The findings reveal that while all five factors are essential, Retrieval Augmentation and User-Centric Design emerge as primary causal drivers that significantly influence downstream elements such as readability, content quality and content safety. The study confirms that LLMO is not a linear process but a dynamic system in which factors interact with varying degrees of causality and dependence. By objectively assigning weights through CRITIC and mapping causal relationships through DEMATEL, the research fills an important gap in the current literature, which lacks structured models for content optimization tailored to LLM-based search and response systems. The results not only advance theoretical understanding but also offer actionable insights for digital marketers, web developers and content strategists seeking to make their content more discoverable, useable and authoritative within LLM ecosystems. The framework provides a foundation for developing holistic LLMO strategies that align with evolving AI search paradigms, moving beyond traditional SEO toward more semantic, user-focused and machine-friendly content creation practices.

## 7. Limitations and future directions

This study highlights the critical factors influencing LLM Optimization; however, certain limitations must be noted. The CRITIC results show that all five factors are comparably important, making ranking less meaningful without conducting a sensitivity analysis to validate the stability of weights. The analyses rely on expert ratings; although we used a standardized instrument and aggregated responses, such judgments remain subjective and can be influenced by experts' backgrounds and market contexts. Second, the expert panel ( $n = 15$ ) was purposively selected and limited to three countries, which may constrain generalizability.

Third, CRITIC produces data-driven weights but does not eliminate all bias originating from the input scores; future work could test weight stability via sensitivity analysis and inter-rater agreement and extend the panel. Finally, the DEMATEL structure reflects perceived influence pathways rather than empirically observed causal effects; future studies could validate the proposed relationships using larger samples and complementary techniques and triangulate with behavioural or performance data from real content/LLMO implementations. Future studies can employ Structural Equation Modelling (SEM) to statistically validate causal relationships and explore larger, more diverse samples. Incorporating real-time user data and machine learning analytics could further refine the framework and adapt it to evolving LLM and user interaction trends.

## References

- Aman, S., N'guessan, B., Agbo, D. and Timerman, K. (2024), "Search engine performance optimization: methods and techniques", *F1000Research*, Vol. 12, p. 1317, doi: [10.12688/f1000research.140393.3](https://doi.org/10.12688/f1000research.140393.3).
- Berman, R. and Katona, Z. (2013), "The role of search engine optimization in search marketing", *Marketing Science*, Vol. 32 No. 4, pp. 644-651, doi: [10.1287/mksc.2013.0783](https://doi.org/10.1287/mksc.2013.0783).
- Bijalwan, P., Gupta, A., Johri, A., Wasif, M. and Khalil Wani, S. (2025), "Unveiling sora open AI's impact: a review of transformative shifts in marketing and advertising employment", *Cogent Business and Management*, Vol. 12 No. 1, 2440640, doi: [10.1080/23311975.2024.2440640](https://doi.org/10.1080/23311975.2024.2440640).
- Blanco-Ruiz, M., Adá-Lameiras, A. and Atauri-Mezquida, D. (2024), "New trends in digital marketing: analysis of the social conversation on X. com about metaverse and artificial intelligence", *FIB Business Review*, Vol. ahead-of-print No. ahead-of-print.
- Byun, J., Kim, B., Cha, K. and Lee, E. (2024), "Design and implementation of an interactive question-answering system with retrieval-augmented generation for personalized databases", *Applied Sciences*, Vol. 14 No. 17, p. 7995, doi: [10.3390/app14177995](https://doi.org/10.3390/app14177995).
- Chakraborty, K., Mondal, S. and Mukherjee, K. (2018), "Developing a causal model to evaluate the critical issues in reverse supply chain implementation", *Benchmarking: An International Journal*, Vol. 25 No. 7, pp. 1992-2017, doi: [10.1108/bij-12-2016-0181](https://doi.org/10.1108/bij-12-2016-0181).
- Chen, W., Li, G., Li, M., Wang, W., Li, P., Xue, X., Zhao, X. and Liu, L. (2024), "LLM-enabled incremental learning framework for hand exoskeleton control", *IEEE Transactions on Automation Science and Engineering*, Vol. 22, pp. 2617-2626.
- Cillo, P. and Rubera, G. (2025), "Generative AI in innovation and marketing processes: a roadmap of research opportunities", *Journal of the Academy of Marketing Science*, Vol. 53 No. 3, pp. 684-701, doi: [10.1007/s11747-024-01044-7](https://doi.org/10.1007/s11747-024-01044-7).
- Cossatin, A., Mauro, N., Ferrero, F. and Ardissono, L. (2025), "Tell me more: integrating LLMs in a cultural heritage website for advanced information exploration support", *Information Technology and Tourism*, Vol. 27 No. 2, pp. 385-416, doi: [10.1007/s40558-025-00312-8](https://doi.org/10.1007/s40558-025-00312-8).
- Deng, S., Tan, C.W., Wang, W. and Pan, Y. (2019), "Smart generation system of personalized advertising copy and its application to advertising practice and research", *Journal of Advertising*, Vol. 48 No. 4, pp. 356-365, doi: [10.1080/00913367.2019.1652121](https://doi.org/10.1080/00913367.2019.1652121).
- Fu, Y., Song, J., Xinran, Z. and Bi, J. (2025), "Innovative practice of archival data development workflow in the AGI era: a case study of scientist archives project", *Information Research an International Electronic Journal*, Vol. 30 No. iConf, pp. 349-360, doi: [10.47989/ir30iconf47335](https://doi.org/10.47989/ir30iconf47335).
- Heitmann, M., Jansen, T.P.J., Reisenbichler, M. and Schweidel, D.A. (2025), "EXPRESS: picture perfect: engaging customers with visual generative AI", *Journal of Marketing*, 00222429251356993, doi: [10.1177/00222429251356993](https://doi.org/10.1177/00222429251356993).
- Hendrik, H., Fauziati, S. and Permanasari, A.E. (2025), "Enhancing knowledge graph construction with automated source evaluation using large language models", *Journal of Universal Computer Science*, Vol. 31 No. 5, pp. 519-549, doi: [10.3897/jucs.137103](https://doi.org/10.3897/jucs.137103).

- Ho, J., Pang, C. and Choy, C. (2020), "Content marketing capability building: a conceptual framework", *Journal of Research in Interactive Marketing*, Vol. 14 No. 1, pp. 133-151, doi: [10.1108/jrim-06-2018-0082](https://doi.org/10.1108/jrim-06-2018-0082).
- Hollebeek, L.D. and Macky, K. (2019), "Digital content marketing's role in fostering consumer engagement, trust, and value: framework, fundamental propositions, and implications", *Journal of Interactive Marketing*, Vol. 45 No. 1, pp. 27-41, doi: [10.1016/j.intmar.2018.07.003](https://doi.org/10.1016/j.intmar.2018.07.003).
- Kamila, M.K., Jasrotia, S.S. and Chib, S. (2024), "Digital Enigma: understanding ethical Dilemmas in design and marketing", in Singh Kaurav, R.P. and Mishra, V. (Eds), *Review of Technologies and Disruptive Business Strategies*, Emerald Publishing, Leeds, Vol. 3, pp. 67-82, Review of Management Literature, doi: [10.1108/S2754-586520240000003004](https://doi.org/10.1108/S2754-586520240000003004).
- Khoshtaria, T., Matin, A., Abrakhamia, G. and Khuskivadze, M. (2025), "Investigating the impact of AI-powered personalization on brand awareness in B2B E-commerce", *FIIB Business Review*, ahead-of-print, 23197145241306831, doi: [10.1177/23197145241306831](https://doi.org/10.1177/23197145241306831).
- Kshetri, N., Dwivedi, Y.K., Davenport, T.H. and Panteli, N. (2024), "Generative artificial intelligence in marketing: applications, opportunities, challenges, and research agenda", *International Journal of Information Management*, Vol. 75, 102716, doi: [10.1016/j.ijinfomgt.2023.102716](https://doi.org/10.1016/j.ijinfomgt.2023.102716).
- Kumar, V., Ashraf, A.R. and Nadeem, W. (2024), "AI-powered marketing: what, where, and how?", *International Journal of Information Management*, Vol. 77, 102783, doi: [10.1016/j.ijinfomgt.2024.102783](https://doi.org/10.1016/j.ijinfomgt.2024.102783).
- Kumar, S., Vandana, Kumar, V., Rana, S. and Gupta, P. (2025), "Interconnection between AI capabilities, marketing capabilities, and marketing effectiveness: moderating impact of technology turbulence", *Journal of Strategic Marketing*, ahead-of-print, pp. 1-19, doi: [10.1080/0965254X.2025.2605721](https://doi.org/10.1080/0965254X.2025.2605721).
- Li, Y., He, J., Chen, X., Wang, Z., Chen, Z., Niu, Q., Xu, W. and Yin, Y. (2026), "AugMMRev: an LLM-augmented multimodal ranking model for personalized image material retrieval", *IEEE Transactions on Consumer Electronics*, Vol. 72 No. 1, pp. 2347-2359, doi: [10.1109/TCE.2026.3652186](https://doi.org/10.1109/TCE.2026.3652186).
- Mendel, T., Singh, N., Mann, D., Wiesenfeld, B. and Nov, O. (2025), "Laypeople's use of and attitudes toward large language models and search engines for health queries: survey study", *Journal of Medical Internet Research*, Vol. 27, e64290, doi: [10.2196/64290](https://doi.org/10.2196/64290).
- Mukherjee, S., Sharma, R., Panigrahi, R.R. and Shrivastava, A.K. (2026), "Leveraging digital transformation to enhance circular supply chain performance: a systematic review", *FIIB Business Review*, ahead-of-print, 23197145261417114, doi: [10.1177/23197145261417114](https://doi.org/10.1177/23197145261417114).
- Potluru, A., Nikookam, Y. and Guckian, J. (2025), "Comment on 'a comparison of large language model powered search tools reveals differences in output quality, information transparency, and accessibility for MOHS micrographic surgery inquiries' - enhancing patient education on Mohs surgery: the role of LLMS and social media", *Clinical and Experimental Dermatology*, Vol. 50 No. 6, pp. 1244-1245.
- Rana, S. (2025), "Artificial intelligence and future of business management research: key questions and opportunities", *FIIB Business Review*, Vol. 14 No. 5, pp. 547-552, doi: [10.1177/23197145251379928](https://doi.org/10.1177/23197145251379928).
- Samuel, S. (2013), "Search engine optimization to improve your visibility online", *Practice*, Vol. 35 No. 6, pp. 346-349, doi: [10.1136/inp.f2703](https://doi.org/10.1136/inp.f2703).
- Sharma, N., Liao, Q. and Xiao, Z. (2024), "Generative echo chamber? Effect of LLM-powered search systems on diverse information seeking", pp. 1-17, doi: [10.1145/3613904.3642459](https://doi.org/10.1145/3613904.3642459).
- Singh, S.U. and Namin, A.S. (2025), "A survey on chatbots and large language models: testing and evaluation techniques", *Natural Language Processing Journal*, Vol. 10, 100128, doi: [10.1016/j.nlp.2025.100128](https://doi.org/10.1016/j.nlp.2025.100128).
- Vadlapati, P. (2024), "Autopuredata: automated filtering of undesirable web data to update LLM knowledge", *Journal of Mathematical and Computer Applications*, Vols 1-4, pp. 1-4, doi: [10.47363/jmca/2024\(3\)e121](https://doi.org/10.47363/jmca/2024(3)e121).

Will, J., Gupta, M., Zaretsky, J., Dowlath, A., Testa, P. and Feldman, J. (2024), "Leveraging large language models to improve readability of online patient education materials: cross-sectional study (preprint)", doi: [10.2196/preprints.69955](https://doi.org/10.2196/preprints.69955).

Zaid, M. and Farooqi, R. (2024), "Exploring the internet of things-marketing connection: a bibliometric review and directions for future research", in Singh Kaurav, R.P. and Mishra, V. (Eds), *Review of Technologies and Disruptive Business Strategies (Review of Management Literature)*, Emerald Publishing, Leeds, Vol. 3, pp. 275-292, doi: [10.1108/S2754-586520240000003014](https://doi.org/10.1108/S2754-586520240000003014).

**Corresponding author**

Sudhir Rana can be contacted at: [rana.sudheer21@gmail.com](mailto:rana.sudheer21@gmail.com)