

“We do it but they don’t” unveiling the impact of differentiation-oriented content on purchase intentions through mediation of SM engagement and moderation of social media skills

SM
engagement
and
moderation

47

Shahid Khan, Sumaira Rehman and Uzma Kashif

Department of Business Administration, Superior University, Lahore, Pakistan

Received 27 September 2022
Revised 1 February 2023
8 April 2023
28 June 2023
29 July 2023
10 August 2023
Accepted 27 August 2023

Abstract

Purpose – This research aimed to investigate the mediating role of social media engagement in the relationship between differentiation-oriented content and purchase intentions. Additionally, this research studies the moderating impact of entrepreneurial social media skills in the relationship between social media engagement and purchase intentions.

Design/methodology/approach – The research proposes a positivist research philosophy, deductive research approach and survey research strategy. Data were collected from followers of social media pages of small and medium businesses operating in the fields of groceries, food items, apparel and supplies in Pakistan. Respondents were selected randomly. The descriptive statistics were calculated first, followed by reliability and validity analysis as part of the measurement model. Finally, mediation and moderation analyses were run by using structural equation modeling.

Findings – Results of the study confirm that differentiation-oriented content has a positive relationship with purchase intentions and social media engagement mediates this relationship. Results further confirm that the social media skills of entrepreneurs moderate the relationship between social media engagement and purchase intentions.

Practical implications – From a practical point of view, this study will potentially help entrepreneurs in Pakistan unveil the undiscovered potential of social media and understand the importance of social media marketing campaigns in crisis situations. It will unlock the importance of entrepreneurial training and development to better adapt to the dynamic and vibrant world of social media.

Originality/value – This is the first study that investigates the relationship between differentiation-oriented content and purchase intentions. Additionally, the current study adds to existing knowledge by proposing entrepreneurial social media skills as moderators in the relationship of social media engagement with purchase intentions.

Keywords Differentiation-oriented content, Social media engagement, Purchase intentions, Social media skills, Entrepreneurship

Paper type Research paper

Introduction

Social media (SM) is revolutionizing the marketing horizon by providing entrepreneurs with the opportunity to promote their products and services on SM platforms (Cant, 2016). It has a lower cost than other conventional marketing and advertising methods since it enables the free creation of social media posts and the organic reach of potential customers (Brink, 2017).

© Shahid Khan, Sumaira Rehman and Uzma Kashif. Published in *South Asian Journal of Marketing*. Published by Emerald Publishing Limited. This article is published under the Creative Commons Attribution (CC BY 4.0) licence. Anyone may reproduce, distribute, translate and create derivative works of this article (for both commercial and non-commercial purposes), subject to full attribution to the original publication and authors. The full terms of this licence may be seen at <http://creativecommons.org/licences/by/4.0/legalcode>



South Asian Journal of Marketing
Vol. 5 No. 1, 2024
pp. 47-60
Emerald Publishing Limited
e-ISSN: 2738-2486
p-ISSN: 2719-2377
DOI 10.1108/SAJM-09-2022-0064

A few other elements of social media marketing campaigns include the processes of environmental scanning, information sharing, business networking and developing public relations (Pakura and Rudeloff, 2020). Furthermore, efficient and regular use of social media enables business owners to build priceless social capital (Wang *et al.*, 2020). It results in significant performance outcomes, including increased sales, better customer relationship management and improved communication (Olanrewaju *et al.*, 2020; Cheng and Shiu, 2019).

However, Salam *et al.* (2021) suggest that Pakistani entrepreneurs are very reticent, ineffective and inactive when it comes to using social media as a crucial marketing tool. In a similar context of unsuccessful social media use, Palalic *et al.* (2021) recommended that Pakistani entrepreneurs concentrate more on product/service differentiation while carrying out marketing activities on social media. Palalic *et al.* (2021) also suggested that SM campaigns undertaken by entrepreneurs should be so engaging as to stop shoppers from spending too much time comparing their goods to those of other companies.

The effect of several content types on social media engagement has been investigated in earlier studies on the use of social media in marketing (Fatima *et al.*, 2022; Gibson *et al.*, 2021; Menon *et al.*, 2019). However, the relationship between differentiation-oriented content and customer engagement in social media campaigns has not yet been made public. According to Wang *et al.* (2016), higher online engagement with social media content is found to be a source of a number of favorable outcomes, including purchase intentions. However, a review of the literature indicates that the moderating impact of a few relevant variables on the aforementioned relationship has not yet been fully revealed. The current study proposes that social media skills can potentially moderate the impact of social media engagement. This conclusion is reinforced by Tajvidi and Karami (2017), who revealed the effect of entrepreneurial skills and capabilities on sales-related performance outcomes.

This is the first study that investigates the relationship between differentiation-oriented content and purchase intentions. Additionally, the current study adds to existing knowledge by proposing entrepreneurial social media skills as moderators in the relationship between social media engagement and purchase intentions.

The following objectives have been set for this study:

- (1) To examine the relationship between differentiation-oriented content and purchase intentions;
- (2) To examine the mediating role of social media engagement on the relationship between differentiation-oriented content and purchase intentions and
- (3) To examine the moderating role of entrepreneurial social media skills in the relationship between social media engagement and purchase intentions.

This study has both theoretical and practical significance. First, this study would add to the existing knowledge by studying the relationship between differentiation-oriented content and social media engagement. Second, the current study would add to existing knowledge by proposing entrepreneurial social media skills as a potential moderator for the relationship between social media engagement and purchase intentions. Third, previous studies have proposed two major frameworks that explain the adoption and utilization of SM by entrepreneurs. These include customer-oriented framework (COF) and entrepreneur-oriented framework (EOF).

Theory and hypothesis

Theoretical framework and supporting theories

This research aimed to investigate the mediating role of social media engagement in the relationship between differentiation-oriented content and purchase intentions. Additionally,

this research studies the moderating impact of entrepreneurial social media skills on the relationship between social media engagement and purchase intentions. Paths for multiple theoretical relationships employed in this study are graphed in Figure 1 as follows:

Resource-based view theory. Resource-based view (RBV) theory is generally referred to explain the rationale behind the use of social media for entrepreneurship (Saxton and Guo, 2020). RBV proposes that any unique resource that is difficult to imitate can prove to be a competitive advantage. RBV theory lays the foundation for this research because social media is a unique resource to reach customers and personal social media capabilities are hard to imitate for any other business. Thus, it can provide a valuable competitive advantage to adopting entrepreneurs. Other studies adopting this theory also explained the impact of resource acquisition on SM (Saxton and Guo, 2020) value derived from SM (Garrido-Moreno *et al.*, 2020) and firm performance (Tarsakoo and Charoensukmongkoln, 2020).

Uses and gratification theory. Uses and gratification (UG) theory is widely used in media studies. It examines why people use certain media and the satisfaction they derive from using and accessing them (Luo *et al.*, 2011). This theory postulates that media selection and use is a deliberate and motivated act (Katz *et al.*, 1974). It argues that these are the customers who make the choice of marketing mediums depending upon the benefits that they enjoy and finally lead to some specific behavior (Kamboj, 2019). UG is often used to examine the “how and why” questions of media use from the user’s perspective (Chua *et al.*, 2012; Ku *et al.*, 2013). According to Ku *et al.*, (2013), individual users will continue to use social networks (SNs) if their satisfaction and needs are met by such tools. Thus, this theory supports the relationship between social media engagement and purchase intentions.

Relationship between differentiation-oriented content and purchase intentions

Purchase intention is a measure of intention to buy a particular product or service (Amoroso *et al.*, 2016). Purchase intentions are an alternative to learning about purchase behaviors (Chetioui *et al.*, 2020). The construct of purchase intentions in this study refers to general purchase intentions and not limited to online purchase behaviors. Previous studies on the use of social media in marketing have explored the impact of certain content characteristics on purchase intentions through social media. These content characteristics include information, promotion and interactivity (Vazquez, 2020; Valentini *et al.*, 2018).

However, very little work has been accomplished in the context of unveiling the impact of differentiation-oriented content on customers’ purchase intentions through social media campaigns. By differentiation-oriented content, this study refers to the message in social media posts that focuses on the differentiation of a firm’s products/services as compared with other competitors (Palalic *et al.*, 2021). Recent studies on SM marketing have called for a more strategic approach and brand differentiation has been explored as an area of more importance (Fink *et al.*, 2020). In a similar context of a strategic approach, Palalic *et al.* (2021)

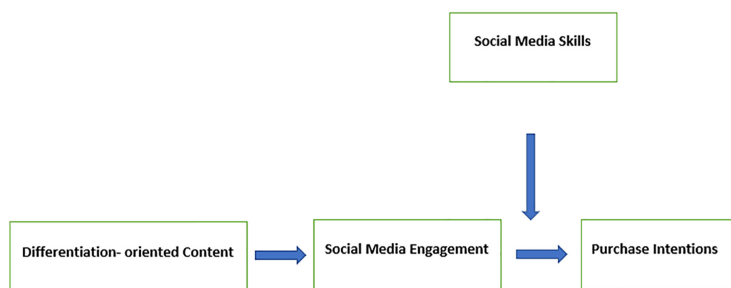


Figure 1.
Theoretical model

suggested entrepreneurs to focus more on differentiation-oriented content while conducting marketing activities on social media.

- H1. There is a positive relationship between differentiation-oriented content and purchase intentions.

Mediation of social media engagement

Customer engagement is generally referred to as a motivational state that arises due to an individual's experience/interaction with some specified object or agent (Hollebeek *et al.*, 2016). Tuten (2020) defined social media engagement as an activity that involves a digital platform to facilitate users to get and share information according to their motivation. Literature review establishes a positive relationship between certain content types and customers' engagement on social media. These content types include informative, innovative, promotional and interactive content (Gibson *et al.*, 2021; Gode *et al.*, 2020; Menon *et al.*, 2019). However, the literature suggests that the impact of differentiation-oriented content on customer engagement on social media campaigns is yet to be completely unlocked. Recent studies on SM marketing have explored brand differentiation as an area of more strategic importance (Fink *et al.*, 2020). In a similar context of a strategic approach, Palalic *et al.* (2021) argued that entrepreneurs need to focus more on the differentiation of products/services while conducting marketing activities on social media. Based on this argument, the current study proposes that differentiation-oriented content may have a positive relationship with customers' engagement on social media.

- H2. Differentiation-oriented content has a positive relationship with social media engagement.

Further, literature suggests that there exists a cause-and-effect relationship between social media engagement and purchase intentions (Fatima *et al.*, 2022). Park *et al.* (2021) found that a positive relationship exists between engagement with social media pages of brands and consumer behaviors, including purchase intentions. Valentini *et al.* (2018) also demonstrated the existence of such a relationship for the phenomenon of digital visual engagement on Instagram. Additionally, many other studies conducted in different market spheres and industries also found a similar relationship between SM engagement and purchase intentions (Usman and Okafor, 2019). Therefore, we propose that social media engagement on entrepreneurial pages is positively associated with purchase intentions.

- H3. Social media engagement has a positive relationship with purchase intentions.

UG theory (Katz *et al.*, 1974; Rubin, 2009) supports the abovementioned relationship, which argues that these are the customers who make the choice of marketing mediums depending upon the benefits that they enjoy and finally lead to some specific behavior (Kamboj, 2019). Under coronavirus disease 2019 (COVID-19)-stimulated circumstances, customers preferred social media to satisfy the need to have product information (Gao and Feng, 2016) in the difficult time of physical isolation (Burtscher *et al.*, 2020). Thus, whenever customers engage on social media to get brand-related information, their chances of potential purchase also increase (Chahal and Rani, 2017). Therefore, we propose the following hypotheses:

- H4. Social media engagement mediates the relationship between differentiation-oriented content and purchase intentions.

Moderation of entrepreneurial social media skills

SM has revolutionized the marketing landscape by providing entrepreneurs the opportunity to promote their products and services on SM platforms (Cant, 2016). It offers a cost advantage over other traditional marketing and advertising processes (Brink, 2017). Growing

firms are focusing on extended use of social media to amplify the effect of their brand message and provide richer information about their products and services (Onofrei *et al.*, 2022). Small and medium enterprises (SMEs) are also not an exception to this context (Odoom and Mensah, 2019). Social media can easily combine various sources of information into one unit. That is why entrepreneurial skills and capabilities to use social media have occupied the central place in the context of the efficiency and effectiveness of social media campaigns. Social media skills involve competencies of social media usage and communication and connection building on social media (Bruner *et al.*, 2022). Strategic use of social media skills not only supports and grows other firm-specific capabilities (Nguyen *et al.*, 2015) but also enhances performance outcomes (Odoom and Mensah, 2019). Hence, it is anticipated that entrepreneurial skills to use social media positively enhance purchase intentions of customers in response to marketing campaigns being run through social media platforms. Theoretically, the foundation for this relationship can also be traced from the entrepreneur-oriented adoption frameworks. These frameworks study the adoption of social media by entrepreneurs in the context of the implementation of SM within the business (Burgess, 2016).

H5. Entrepreneurial social media skills positively moderate the relationship between social media engagement and purchase intentions.

Methodology

Respondents

The social media-stimulated sales of groceries, food items, apparel and supplies recorded a quick spike in the COVID-19 era (Fatima *et al.*, 2022; Javed, 2020). Therefore, the users who followed the social media pages of small sellers in these domains in Pakistan were selected as the target population. According to Statcounter.com (2023), Facebook is the leading social media platform in Pakistan (93.69% users). Therefore, the respondents were selected randomly from the list obtained from Facebook pages of small sellers as mentioned above.

Survey method and data collection

A web-based survey method will be used to gather data (Paul and Anantharaman, 2004) in four phases, i.e. two weeks apart (February 2022 to April 2022). This method of data collection is suitable in the current situation, as the personal administration of paper-and-pencil surveys is not feasible during COVID-19 pandemic (Fatima *et al.*, 2022). Based on the criteria of completion of responses, a final sample of more than 450 responses was obtained. According to Hair *et al.* (2017), any sample size above 200 respondents is considered suitable for research in social sciences. Therefore, this sample size is considered to be adequate.

Operationalization of variables

A three-item measure for differentiation-oriented content was adapted from the study of Lee and Hong (2016). Social media engagement was investigated by a five-item measure adapted from Fatima *et al.* (2022) and Chahal and Rani (2017). Purchase intentions were investigated by a three-item measure adapted from Fatima *et al.* (2022) and Davidson *et al.* (2019). The construct of purchase intentions in this study refers to general purchase intentions and not limited to online purchase behaviors. A four-item measure adapted from and Odoom and Mensah (2019) was employed to measure social media skills of entrepreneurs.

Data analysis techniques

Quantitative data were analyzed using Smart Partial Least Square (PLS). First, the descriptive statistics were calculated to inquire about the demographics of respondents and

study their patterns of purchase intentions. It was followed by reliability and validity analyses as part of the measurement model. The Heterotrait-Monotrait (HTMT) criterion was employed to test discriminant validity, while convergent validity was tested by using average variance extracted (AVE) and factor loading. Construct reliability was confirmed through Cronbach's alpha. Finally, mediation and moderation analysis was run by using structural equation modeling (see [Table 1](#)).

Results

Descriptive statistics

[Table 2](#) shows descriptive statistics for variables involved in the study. These statistics indicate three parameters, i.e. number of responses, mean value and standard deviation. Differentiation-oriented content (DC) shows maximum mean value (3.2815) followed by purchase intentions (PI) (3.2304) and social media skills (SMS) (3.0778) while SME have minimum (3.0578). Similarly, DC also shows the highest standard deviation (1.2583) followed by SMS (1.2573) and SME (0.9491), while PI has the lowest (0.8898). The number of responses for all variables was the same, i.e. 450.

[Table 3](#) shows the correlation matrix. The table shows that there is a maximum significant correlation between SME and DC (0.776). Similarly, PI also showed a significant correlation with DC (0.323) and SMS (0.186). All other correlations were found to be insignificant. All correlations are in descending order.

Construct reliability and validity

[Table 4](#) shows different measures of construct reliability and validity. Results for AVE show that all values are above the threshold value of 0.5, which is a good indicator of variance explained by these variables. All values were found to be significant. Similarly, results clearly validate composite reliability as all values are above the standard value (0.70) and are significant. Cronbach's alpha values for all constructs (>0.70) also confirm composite reliability.

Discriminant validity

[Table 5](#) contains statistics for HTMT. HTMT is considered to be a very reliable method to check discriminant validity because its estimations are based on geometric mean rather than arithmetic mean, thus making it more sensitive to variations in data ([Roemer et al., 2021](#)). Results confirm the presence of discriminant validity as all values are less than 0.9, which is generally considered as a threshold value. The relationship of SME with DC shows maximum value (0.722), while a minimum value was observed for the relationship of SMS with DC (0.641).

Measurement model

[Figure 2](#) shows the results of the measurement model in terms of outer loadings. These loadings measure the strength and direction of the relationship between the observed and latent variables. All outer loadings of items of DC show loading more than 0.9. Similarly, all

Table 1.
Measures and sources

Construct	No of items	Source
Differentiation-oriented content	3	Lee and Hong (2016)
Social media engagement	5	Chahal and Rani (2017)
Purchase Intentions	3	Davidson et al. (2019)
Social media skills	4	Odoom and Mensah (2019)

outer loadings of items of SME show loading more than 0.7. All outer loadings for SMS are also found to be more than 0.8. Finally, all items of PI show loadings above 0.9. These results establish the presence of a good contribution of all items, which further validates the discriminant validity of the construct.

Goodness-of-model fit

Table 6 provides some statistics for the goodness-of-model fit. The results confirm the presence of significant variance among observed values for all variables included in this model. Therefore, all null hypotheses have been rejected ($p < 0.05$). All Df values are also observed to be above 10. Comparative fit index (CFI) accounts for the sample size difficulties inherent in the chi-squared test of model fit and the normed fit index. CFI values range from 0 to 1 (Hair *et al.*, 2017). Results of Table 6 indicate that values for all variable lies well within and around the required standards. Additionally, the Tucker-Lewis Index (TLI) is an incremental fit index that evaluates how well the proposed model fits in relation to a reference model. It has a value between 0 and 1 (Bryman and Bell, 2011). Table 6 shows that TLI values

Variable	N	Mean	Std. Deviation
DC	450	3.2815	1.2583
SME	450	3.0578	0.9491
PI	450	3.2304	0.8898
SMS	450	3.0778	1.2573

Note(s): DC = differentiation-oriented content, SME = social media engagement, PI = purchase intentions and SMS = social media skills

Table 2.
Descriptive statistics

	DC	SME	PI	SMS
DC	1			
SME	0.776**	1		
PI	0.323*	0.340	1	
SMS	0.100	0.069	0.186*	1

Table 3.
Correlation matrix

	AVE	Composite Reliability	Cronbach's alpha
DC	0.88	0.86	0.93
SME	0.68	0.91	0.88
PI	0.86	0.85	0.98
SMS	0.81	0.84	0.83

Table 4.
Construct reliability
and validity

	DC	SME	PI	SMS
DC				
SME	0.722			
PI	0.730	0.740		
SMS	0.641	0.692	0.655	

Table 5.
HTMT

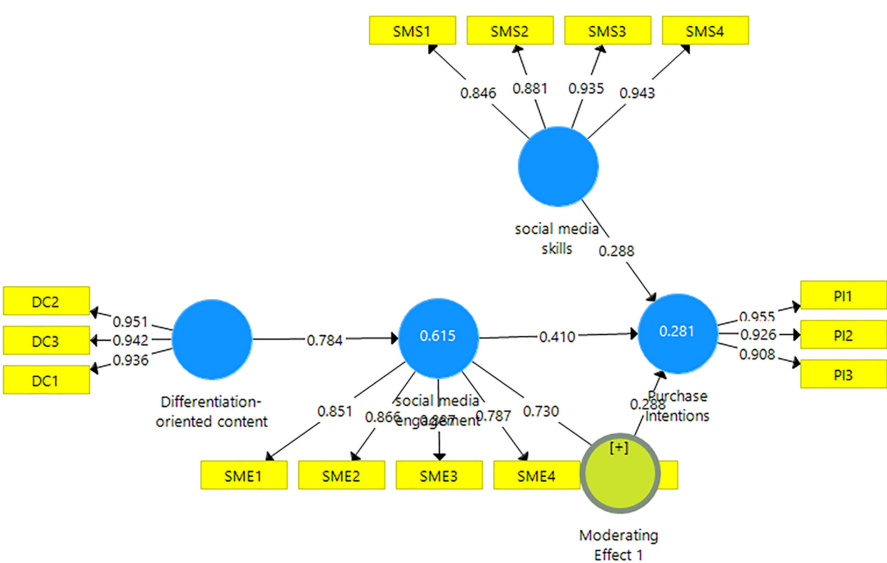


Figure 2.
Measurement model
with outer loadings

Table 6.
Goodness-of-model fit

	DC	SME	PI	SMS
Chi-Square	38.527	49.256	27.472	32.991
Df	12	11	10	14
CFI	0.98	0.96	0.97	0.98
TLI	0.96	0.98	0.97	0.97
RMSEA (90% CI)	0.07	0.05	0.06	0.05
Sig	0.000	0.000	0.000	0.000

for all variables lie above 0.95, indicating a good fit. The difference between the implied covariance matrix of the proposed model and the actual covariance matrix is estimated using Root Mean Squared Error of Approximation (RMSEA). RMSEA values above 0.5 indicate a reasonable model fit (Bryman and Bell, 2011). Table 6 shows that all variables show >0.4 for RMSEA. The results of Table 7 show statistics for R square and adjusted R square. Results show that the model is significant ($p = 0.000$) and has strong producibility power (R and adjusted R square values above 0.2).

Structural equation modeling - mediation analysis

Mediation and moderation analysis was run through PLS-SEM (structural equation modeling). Table 7 shows the results of mediation analysis. According to the results presented in Table 7, all hypotheses, i.e. H1, H2, H3 and H4, are accepted. All relationships are found to be significant ($p < 0.05$; 0 does not lie between upper limit of confidence interval (ULCI) and lower limit of confidence interval (LLCI)) and positive in nature (positive B values) and have strong B values,

Table 7.
Adjusted R^2

Construct	R^2	Adjusted R^2	P
Purchase intentions	0.32	0.27	0.000
Social media engagement	0.69	0.61	0.000

which indicate their good predictability power. The results validate the positive relationship of DC with SME and PI as well as the positive mediatory power of SME between DC and PI. Results confirm that SME mediates the relationship of DC with PI, but there does exist a direct relationship of DC with PI as well as showing only partial mediation.

Structural equation modeling - moderation analysis

Table 8 shows the results of moderation analysis. This study proposes a moderation of SMS on the relationship of SME with PI. The results presented in Table 8 validate this hypothesis that SMS moderates the relationship of SME with PI ($B = 0.28, p < 0.05$, o does not fall between ULCI and LLCI). Moderating effect of SMS on the mentioned relationship has also been found to be strong ($B = 0.28$). Positive B value indicates that SMS enhance the impact of SME on PI and results in more favorable performance outcomes (see Table 9).

Discussion and theoretical implications

Results of this study accept H1, which stated that there is a positive relationship between differentiation-oriented content and purchase intentions. Palalic *et al.* (2021) suggested entrepreneurs to focus more on the differentiation of products/services while conducting marketing activities on social media. Findings of this study validate the above suggested relationship by Palalic *et al.* (2021). As message content is an important factor in the creation of brand identity and brand differentiation (Pintado *et al.*, 2017), the effectiveness of post message or content as a tool of social media marketing depends upon how uniquely message is recognized or perceived in a heavy flow of traffic (Oralkan, 2019). Therefore, the findings of the study suggest that entrepreneurs should focus more on differentiation-oriented content as it may help them succeed in inducing greater purchase intentions.

Results of data analysis further confirm the acceptance of H2, H3 and H4, which stated that social media engagement has a positive relationship with purchase intentions and it also mediates the relationship of differentiation-oriented content with purchase intentions. These results align with previous literature, which suggests that there exists a cause-and-effect relationship between social media engagement and purchase intentions (Valentini *et al.*, 2018; Usman and Okafor, 2019; Yoong and Lian, 2019). The mediating role of social media engagement between differentiation-oriented content and purchase intentions can also be justified by incorporating UG theory (Katz *et al.*, 1974; Rubin, 2009), which argues that these are the customers who make the choice about what media to consume and what to not (Kamboj, 2019). That is why a greater focus on differentiation-oriented content enhances engagement on social media content that may lead to higher purchase intentions.

Table 8.

Mediation analysis

Path	B	P	LLCI	ULCI	Result
DC > PI	0.31	0.000	0.3910	0.2267	Accept
DC > SME	0.78	0.000	0.8465	0.7465	Accept
SME > PI	0.41	0.000	0.4829	0.3843	Accept
DC > SME > PI	0.32	0.000	0.4069	0.2153	Accept

Table 9.

Moderation analysis

Path	B	P	LLCI	ULCI	Results
SMS > PI	0.28	0.000	0.6242	0.4132	Accept
Moderating effect	0.28	0.000			

H5 proposed that the social media skills of entrepreneurs could moderate the relationship of social media engagement with purchase intentions. Results of statistical analysis also accept this hypothesis as well. As SM has revolutionized the marketing landscape by providing entrepreneurs with the opportunity to promote their products and services on SM platforms (Cant, 2016), it offers a cost advantage over other traditional marketing and advertising processes (Brink, 2017). SMEs are also not an exception to this context (Odoom and Mensah, 2019). As social media has the potential to augment several sources of information at one place, entrepreneurial skills to use social media capture more importance in the context of efficiency and effectiveness of social media campaigns. That is why entrepreneurs with better social media skills can enhance the positive impact of social media engagement in the context of greater purchase intentions.

Practical and managerial implications

This study has important applications for brick-and-mortar, hybrid and SM-based enterprises. Because message content is a key predictor of message acceptability or rejection, the current study has demonstrated that SM brand engagement based on differentiation-oriented content stimulates purchase intentions (Pintado *et al.*, 2017). How distinctively a message is recognized or perceived in a busy flow of traffic determines the effectiveness of content as a social media marketing tool (Oralkan, 2019). As a result, managers of SM-owned companies should concentrate on creating content that emphasizes the differentiation in terms of product attributes, costs and updates. This study also emphasizes the significance of social media skills for entrepreneurs and their social media marketing teams. Better social media savvy allows them to interact with customers in more effective and efficient ways. It will assist in improving consumer SM brand engagement for individuals whose primary preference is to seek product-based brand communication and information via SM pages rather than making physical trips to the stores. Increased purchase intentions as a result of improved communication and engagement with potential customers may provide increased output and, eventually, higher sales (Chahal and Rani, 2017). Thus, this study will potentially help entrepreneurs in Pakistan to unveil the undiscovered potential of social media and understand the importance of social media marketing campaigns in crisis situation. It will unlock the importance of entrepreneurial training and development to better adapt to the dynamic and vibrant world of social media.

Limitations and future research directions

Although, as described earlier in the previous section, this research has some key theoretical as well as practical implications for SM-based brick-and-mortar as well as hybrid businesses, the findings of the present study should be interpreted in light of certain limitations. The results have proved SM brand engagement as a precursor of purchase intention (online and physical). Future studies can extend this model to actual purchases based on secondary sales data. Moreover, we only investigated a single mediator of SM engagement; therefore, it is suggested that other potential mediators – i.e. business–consumer relationship quality (Chen, 2017), brand familiarity (McClure and Seock, 2020), self–brand connection and brand usage intent (Brandão *et al.*, 2019) – can also be examined. These mediators can either be tested in place of SM engagement or in a parallel or sequential manner. In addition to the social media skills, the focus on other situational factors that pertain to individual difference – i.e. preference for e-commerce adoption (Gao *et al.*, 2020) – also offers a fruitful research direction. Additionally, the factors that stimulate SM brand engagement such as SM advertisement (Chu *et al.*, 2019), social network content quality (Dabbous and Barakat, 2020), social media word of mouth (Park *et al.*, 2021) and digital influencers (Jiménez-Castillo and Sánchez-Fernández, 2019) should also be probed in the upcoming work.

References

- Amoroso, D.L., Roman, F.L. and Morco, R. (2016), "E-Commerce online purchase intention: importance of corporate social responsibility issues", *Encyclopedia of E-Commerce Development, Implementation and Management*, Vol. 17, pp. 1610-1626.
- Bruner, M.W., McLaren, C.D., Mertens, N., Steffens, N.K., Boen, F., McKenzieHaslam, S. and Fransen, K. (2022), "Identity leadership and social identification within sport teams over a season: a social network analysis", *Psychology of Sport and Exercise*, Vol. 59, 102106.
- Brandão, A., Pinho, E. and Rodrigues, P. (2019), "Antecedents and consequences of luxury brand engagement in social media", *Spanish Journal of Marketing - ESIC*, Vol. 23 No. 2, pp. 163-183, doi: [10.1108/SJME-11-2018-0052](https://doi.org/10.1108/SJME-11-2018-0052).
- Brink, T. (2017), "B2B SME management of antecedents to the application of social media", *Industrial Marketing Management*, Vol. 64, doi: [10.1016/j.indmarman.2017.02.007](https://doi.org/10.1016/j.indmarman.2017.02.007).
- Bryman, A. and Bell, E. (2011), *Business Research Methods*, 3rd ed., Oxford University Press, Oxford.
- Burgess, S. (2016), "Representing small business web presence content: the web presence pyramid model", *European Journal of Information Systems*, Vol. 25 No. 2, pp. 110-130.
- Burtscher, J., Burtscher, M. and Millet, G.P. (2020), "Indoor isolation, stress and physical inactivity: vicious circles accelerated by Covid-19?", *Scandinavian Journal of Medicine and Science in Sports*, Vol. 30 No. 8, p. 1544.
- Cant, M.C. (2016), "Using social media to market a promotional event to SMEs: opportunity or wasted effort?", *Problems and Perspectives in Management*, Vol. 14 No. 4, pp. 76-82.
- Chahal, H. and Rani, A. (2017), "How trust moderates social media engagement and brand equity", *Journal of Research in Interactive Marketing*, Vol. 11 No. 3, pp. 312-335.
- Chen, Y.R.R. (2017), "Perceived values of branded mobile media, consumer engagement, business-consumer relationship quality and purchase intention: a study of WeChat in China", *Public Relations Review*, Vol. 43 No. 5, pp. 945-954.
- Cheng, C.C. and Shiu, E.C. (2019), "How to enhance SMEs customer involvement using social media: the role of Social CRM", *International Small Business Journal: Researching Entrepreneurship*, Vol. 37 No. 1, doi: [10.1177/2F0266242618774831](https://doi.org/10.1177/2F0266242618774831).
- Chetoui, Y., Benlafqih, H. and Lebdaoui, H. (2020), "How fashion influencers contribute to consumers' purchase intention", *Journal of Fashion Marketing and Management*, Vol. 24 No. 3, pp. 361-380, doi: [10.1108/JFMM-08-2019-0157](https://doi.org/10.1108/JFMM-08-2019-0157).
- Chu, S.C., Kamal, S. and Kim, Y. (2019), "Re-examining of consumers' responses toward social media advertising and purchase intention toward luxury products from 2013 to 2018: a retrospective commentary", *Journal of Global Fashion Marketing*, Vol. 10 No. 1, pp. 81-92.
- Chua, A.L.Y.K., Goh, D.H.L. and Lee, C.S. (2012), "Mobile content contribution and retrieval: an exploratory study using the uses and gratifications paradigm", *Information Processing and Management*, Vol. 48 No. 1, pp. 13-22, doi: [10.1016/j.ipm.2011.04.002](https://doi.org/10.1016/j.ipm.2011.04.002).
- Dabbous, A. and Barakat, K.A. (2020), "Bridging the online offline gap: assessing the impact of brands' social network content quality on brand awareness and purchase intention", *Journal of Retailing and Consumer Services*, Vol. 53, 101966.
- Davidson, A., Nepomuceno, M.V. and Laroche, M. (2019), "Shame on you: when materialism leads to purchase intentions toward counterfeit products", *Journal of Business Ethics*, Vol. 155, pp. 479-494.
- Fatima, T., Bilal, A.R. and Khan, S.I. (2022), "I am more inclined to buy online—novel social media engagement stimulated purchase intentions post-COVID-19: a case of Pakistani market", *American Journal of Business*, Vol. 37 No. 4, pp. 173-195, doi: [10.1108/AJB-10-2021-0136](https://doi.org/10.1108/AJB-10-2021-0136).
- Fink, M., Koller, M., Gartner, J., Floh, A. and Harms, R. (2020), "Effective entrepreneurial marketing on Facebook – a longitudinal study", *Journal of Business Research*, Vol. 113, pp. 149-157.
- Gao, Q. and Feng, C. (2016), "Branding with social media: user gratifications, usage patterns, and brand message content strategies", *Computers in Human Behavior*, Vol. 63, pp. 868-890.

- Gao, X., Shi, X., Guo, H. and Liu, Y. (2020), "To buy or not buy food online: the impact of the COVID-19 epidemic on the adoption of e-commerce in China", *PloS One*, Vol. 15 No. 8, e0237900.
- Garrido-Moreno, A., García-Morales, V., King, S. and Lockett, N. (2020), "Social Media use and value creation in the digital landscape: a dynamic-capabilities perspective", *Journal of Service Management*, Vol. 31 No. 3 pp. 313-343, doi: [10.1108/JOSM-09-2018-0286](https://doi.org/10.1108/JOSM-09-2018-0286).
- Gibson, K.E., Sanders, C.E. and Lamm, A.J. (2021), *Information Source Use and Social Media Engagement: Examining Their Effects on Origin of COVID-19 Beliefs*, Sage Open, doi: [10.1177/2158244021106132](https://doi.org/10.1177/2158244021106132).
- Gode, H.E., Johansen, W. and Thomsen, C. (2020), "Employee engagement in generating ideas on internal social media: a matter of meaningfulness, safety and availability", *Corporate Communications: An International Journal*, Vol. 25 No. 2, pp. 263-280.
- Hair, J.F., Hult, G.T.M., Ringle, C.M., Sarstedt, M. and Thiele, K.O. (2017), "Mirror, mirror on the wall: a comparative evaluation of composite based structural equation modeling methods", *Journal of Academy of Marketing Science*, Vol. 45, pp. 616-632.
- Hollebeek, L.D., Conduit, J. and brodie, R.J. (2016), "Strategic drivers, anticipated and unanticipated outcomes of customer engagement", *Journal of Marketing Management*, Vol. 32 Nos 5-6, pp. 393-398, doi: [10.1080/0267257X.2016.1144360](https://doi.org/10.1080/0267257X.2016.1144360).
- Javed, B.K. (2020), *Covid Finally Got Pakistanis to Spend on Fashion Online... but Businesses Were Caught Off-Guard*, available at: <https://profit.pakistantoday.com.pk/2020/06/28/covid-finally-got-pakistanis-to-spend-on-fashion-online-but-businesses-were-caught-off-guard/>
- Jiménez-Castillo, D. and Sánchez-Fernández, R. (2019), "The role of digital influencers in brand recommendation: Examining their impact on engagement, expected value and purchase intention", *International Journal of Information Management*, Vol. 49, pp. 366-376.
- Kamboj, S. (2019), "Applying uses and gratifications theory to understand customer participation in social media brand communities", *Asia Pacific Journal of Marketing and Logistics*, Vol. 32 No. 1, pp. 205-231.
- Katz, E., Blumler, J.G. and Gurevitch, M. (1974), "Uses and gratifications research", *The Public Opinion Quarterly*, Vol. 37 No. 4, pp. 509-523.
- Ku, Y.C., Chen, R. and Zhang, H. (2013), "Why do users continue using social networking sites? An exploratory study of members in the United States and Taiwan", *Information and Management*, Vol. 50 No. 7, pp. 571-581, doi: [10.1016/j.im.2013.07.011](https://doi.org/10.1016/j.im.2013.07.011).
- Lee, J. and Hong, I.B. (2016), "Predicting positive user responses to social media advertising: the roles of emotional appeal, informativeness, and creativity", *International Journal of Information Management*, Vol. 36 No. 3, pp. 360-373.
- Luo, A.M., Chea, S. and Chen, J.S. (2011), "Web-based information service adoption: a comparison of the motivational model and the uses and gratifications theory", *Decision Support Systems*, Vol. 51 No. 1, pp. 21-30, doi: [10.1016/j.dss.2010.11.015](https://doi.org/10.1016/j.dss.2010.11.015).
- McClure, C. and Seock, Y.K. (2020), "The role of involvement: investigating the effect of brand's social media pages on consumer purchase intention", *Journal of Retailing and Consumer Services*, Vol. 53, 101975.
- Menon, R.G.V., Sigurdsson, V., Larsen, N.M., Fagerstrøm, A., Sørensen, H., Marteinsdottir, H.G. and Foxall, G.R. (2019), "How to grow brand post engagement on Facebook and Twitter for airlines? An empirical investigation of design and content factors", *Journal of Air Transport Management*, Vol. 79, doi: [10.1016/j.jairtraman.2019.05.002](https://doi.org/10.1016/j.jairtraman.2019.05.002).
- Nguyen, B., Yu, X., Melewar, T.C. and Chen, J. (2015), "Brand innovation and social media: knowledge acquisition from social media, market orientation, and the moderating role of social media strategic capability", *Industrial Marketing Management*, Vol. 51, pp. 11-25.
- Odoom, R. and Mensah, P. (2019), "Brand orientation and brand performance in SMEs: the moderating effects of social media and innovation capabilities", *Management Research Review*, Vol. 42 No. 1, pp. 155-171, doi: [10.1108/MRR-12-2017-0441](https://doi.org/10.1108/MRR-12-2017-0441).

- Olanrewaju, A.T., Hossain, M.A., Whiteside, N. and Mercieca, P. (2020), "Social media and entrepreneurship research: a literature review", *International Journal of Information and Management*, Vol. 50, pp. 90-110.
- Onofrei, G., Filieri, R. and Kennedy, L. (2022), "Social media interactions, purchase intention, and behavioural engagement: the mediating role of source and content factors", *Journal of Business Research*, Vol. 142, pp. 100-112.
- Oralkan, A. (2019), *Adapting Collective Tendencies in Narrative Advertising. Handbook of Research on Narrative Advertising*, IGI Global, pp. 322-332.
- Pakura, S. and Rudeloff, C. (2020), "How entrepreneurs build brands and reputation with social media PR: empirical insights from start-ups in Germany", *Journal of Small Business and Entrepreneurship*, Vol. 35 No. 2, pp. 153-180, doi: [10.1080/08276331.2020.1728490](https://doi.org/10.1080/08276331.2020.1728490).
- Palalic, R., Ramadani, V., Mariam 1Gilani, S., Gërguri-Rashiti, S. and Dana, L. (2021), "Social media and consumer buying behavior decision: what entrepreneurs should know?", *Management Decision*, Vol. 59 No. 6, pp. 1249-1270, doi: [10.1108/MD-10-2019-1461](https://doi.org/10.1108/MD-10-2019-1461).
- Park, J., Hyun, H. and Thavisay, T. (2021), "A study of antecedents and outcomes of social media WOM towards luxury brand purchase intention", *Journal of Retailing and Consumer Services*, Vol. 58, doi: [10.1016/j.jretconser.2020.102272](https://doi.org/10.1016/j.jretconser.2020.102272).
- Paul, A.K. and Anantharaman, R.N. (2004), "Influence of HRM practices on organizational commitment: a study among software professionals in India", *Human Resource Development Quarterly*, Vol. 15 No. 1, pp. 77-88, doi: [10.1002/hrdq.1088](https://doi.org/10.1002/hrdq.1088).
- Pintado, T., Sanchez, J., Carcelén, S. and Alameda, D. (2017), "The effects of digital media advertising content on message acceptance or rejection: brand trust as a moderating factor", *Journal of Internet Commerce*, Vol. 16 No. 4, pp. 364-384.
- Roemer, E., Schuberth, F. and Henseler, J. (2021), "HTMT2—an improved criterion for assessing discriminant validity in structural equation modeling", *Industrial Management and Data Systems*, Vol. 121 No. 12, pp. 2637-2650, doi: [10.1108/IIMDS-02-2021-0082](https://doi.org/10.1108/IIMDS-02-2021-0082).
- Rubin, A.M. (2009), "Uses and gratification perspective on media effects", *Media Effects*, Routledge, pp. 181-200.
- Salam, M.T., Imtiaz, H. and Burhan, M. (2021), "The perceptions of SME retailers towards the usage of social media marketing amid COVID-19 crisis", *Journal of Entrepreneurship in Emerging Economies*, Vol. 13 No. 4, pp. 588-605, doi: [10.1108/JEEEE-07-2020-0274](https://doi.org/10.1108/JEEEE-07-2020-0274).
- Saxton, G.D. and Guo, C. (2020), "Social media capital: conceptualizing the nature, acquisition, and expenditure of social media-based organizational resources", *International Journal of Accounting Information Systems*, Vol. 36, doi: [10.1016/j.accinf.2019.100443](https://doi.org/10.1016/j.accinf.2019.100443).
- Tajvidi, R. and Karami, A. (2017), "The effect of social media on firm performance", *Computers in Human Behavior*, doi: [10.1016/j.chb.2017.09.026](https://doi.org/10.1016/j.chb.2017.09.026).
- Tarsakoo, P. and Charoensukmongkol, P. (2020), "Dimensions of social media marketing capabilities and their contribution to business performance of firms in Thailand", *Journal of Asia Business Studies*, Vol. 14 No. 4, pp. 441-461, doi: [10.1108/JABS-07-2018-0204](https://doi.org/10.1108/JABS-07-2018-0204).
- Tuten, T.L. (2020), *Social Media Marketing*, SAGE Publications, London.
- Usman, A. and Okafor, S. (2019), "Social media and purchase intentions: strategic marketing implications", *Harnessing Omni-Channel Marketing Strategies for Fashion and Luxury Brands*, Vol. 83.
- Valentini, C., Romenti, S., Murtarelli, G. and Pizetti, M. (2018), "Digital visual engagement: influencing purchase intentions on Instagram", *Journal of Communication Management*, Vol. 22 No. 4, pp. 362-381, doi: [10.1108/JCOM-01-2018-0005](https://doi.org/10.1108/JCOM-01-2018-0005).
- Vazquez, E.E. (2020), "Effects of enduring involvement and perceived content vividness on digital engagement", *Journal of Research in Interactive Marketing*, Vol. 14 No. 1, pp. 1-16, doi: [10.1108/JRIM-05-2018-0071](https://doi.org/10.1108/JRIM-05-2018-0071).

- Wang, W.Y.C., Pauleen, D.J. and Zhang, T. (2016), "How social media applications affect B2B communication and improve business performance in SMEs", *Industrial Marketing Management*, Vol. 54, pp. 4-14, doi: [10.1016/j.indmarman.2015.12.004](https://doi.org/10.1016/j.indmarman.2015.12.004).
- Wang, W., Liang, Q., Mahto, R.V., Deng, W. and Zhang, S.X. (2020), "Entrepreneurial entry: the role of social media", *Technological Forecasting and Social Change*, Vol. 161, doi: [10.1016/j.techfore.2020.120337](https://doi.org/10.1016/j.techfore.2020.120337).
- Yoong, L.C. and Lian, S.B. (2019), "Customer engagement in social media and purchase intentions in the hotel industry", *International Journal of Academic Research in Business and Social Sciences*, Vol. 9 No. 1.

Further reading

- Sari, F.O. (2009), "Effects of employee trainings on the occupational safety and health in accommodation sector", *Procedia- Social and Behavioral Sciences*, Vol. 9, pp. 1865-1870.

Corresponding author

Shahid Khan can be contacted at: shaaahidkhaan@gmail.com

For instructions on how to order reprints of this article, please visit our website:

www.emeraldgroupublishing.com/licensing/reprints.htm

Or contact us for further details: permissions@emeraldinsight.com