

Systematic literature review of themes and definitions of industrialized construction

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Abstract

Purpose – Industrialized construction has brought about expectations of improved productivity in the construction industry. However, the lack of a commonly accepted definition has created confusion regarding the types of development covered by the industrialized construction umbrella. These inconsistent definitions convoluted the discussion on this phenomenon. This study aims to clarify the definition of industrialized construction through a systematic literature review.

Design/methodology/approach – This systematic literature review was conducted according to PRISMA principles. Records were gathered from Scopus and Web of Science. Following the scientometric analysis, content analysis was conducted according to the template analysis approach.

Findings – The analysis of 121 articles revealed four main themes related to industrialized construction: 1) the construction concept, 2) construction methodologies, 3) systematization, rationalization and automatization and 4) societal and industrial change processes. Definitions of industrialized construction can be analyzed with seven clusters: 1) prefabrication, 2) standardization, 3) sector, 4) integration, 5) manufacturing practices, 6) technological investment and 7) none. Based on the content analysis, the proposed definition is: industrialized construction is the adoption of practices that minimize project-specific work in construction from the start of the design to the end of the building's life cycle.

Originality/value – This study proposes a definition for industrialized construction following content analysis of broadly sampled literature. The proposed definition can provide a basis on which developments in the construction industry can be reflected.

Keywords Industrialized construction, Lean construction, Industrialization, Systematic literature review, Construction industry, Thematic analysis

Paper type Literature review

Introduction

The construction industry has faced greater productivity challenges than many other sectors, partly because industrialization has progressed rapidly in other industries. The focus on cost, quality, and time, together with lean methods, have led to productivity improvements in various industries. The balance between quality and productivity has enabled the application of lean methods beyond the manufacturing industry. (Heizer *et al.*, 2020) In construction, fragmentation and project-specific work have been identified as the main factors hindering overall development. Contrary to the project-oriented nature of the work, research has revealed promising avenues for industrialized construction (IC) (Annunen and Haapasalo, 2023).

Construction work is undergoing significant changes owing to Industry 4.0, which brings new technologies to construction; and digitalization, altering the nature of knowledge work. Concurrently, the sustainability is a growing global concern. Organizations' strategies and

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current statuses must also be evaluated to support the adoption of new production technologies introduced by Industry 4.0 (Das *et al.*, 2023). In addition to the adoption of new production technologies, developments in digitalized construction have been considered part of the IC (Attouri *et al.*, 2022). Advancements in digital technologies, such as Building Information Modeling (BIM), have been used to evaluate life cycle costs and environmental impacts, enabling a more accurate evaluation of options (Sajid *et al.*, 2024).

The construction industry is normative, and has traditionally been strongly regulated. While development within the industry has been modest, governments worldwide have established programs to drive development of the construction industry (Pekuri *et al.*, 2015). The names of these programs, such as modern methods of construction (MMC) and industrialized building system (IBS) have influenced the development of the construction industry in the program's region and the discussions surrounding. The different concepts used when discussing the development of the construction industry have fragmented this discussion.

There have been various suggestions for defining IC. Views range from none that are applicable and broadly accepted (Attouri *et al.*, 2022) to IC as an umbrella term for prefabricated construction (Kedir *et al.*, 2023b) and integration of construction production (Höök and Stehn, 2008). The variety of views discussed regarding IC also complicates the conversation; if a viewpoint is not communicated, a reader may interpret the paper from a very different perspective. The differing terminology has also fragmented the discussion in academic literature, reflecting the regional names of the programs.

While there have been previous literature reviews on IC, most have focused on specific aspects such as resource efficiency (Kedir and Hall, 2021), individual materials (De Araujo *et al.*, 2023), and technologies (Khan *et al.*, 2023a, b; Ter Haar *et al.*, 2023). When reviewing from a specific viewpoint, a more general definition of IC is provided from a narrow viewpoint of the review target. Various views on business and project aspects have also been reviewed (Khan *et al.*, 2023a, b; Saad *et al.*, 2023; Zairul, 2021) along with health and safety considerations (Fagbenro *et al.*, 2023). More broadly oriented reviews have been conducted. For example, Costa *et al.* (2023) focused on a conceptual framework for construction industrialization, whereas Du *et al.* (2023) covered prefabricated construction from a lean manufacturing viewpoint. While these reviews were more broadly oriented, the definition of IC was not their focus. When construction industry experts were interviewed on industrialization, such as Attouri *et al.* (2022), their responses focused on individual aspects of IC, such as prefabrication. In case-oriented approaches, the focus naturally forms around the viewpoint of the case, as in the case presented by Kedir *et al.* (2022).

This study aims to provide a definition of IC that can be utilized in various contexts to unify diverse approaches to industrialization across different types of construction. A two-phase strategy was adopted to cover a broader range of views, with the first objective being to conduct a scientometric analysis of literature. Scientometric analysis of the literature provides insight into where and by whom the discussion has been conducted, examining publications from the perspectives of publication years, journals, keywords, and authors. In the second phase, the objective was to gather definitions and descriptions from the literature and form them into a proposed definition. Template analysis was used for content analysis to gather definitions and to form themes. The articles' definitions and descriptions of IC were gathered through template analysis and organized based on these themes.

These objectives aid in covering IC from a broad perspective and forming a definition of IC. This definition also supports the evaluation of future developments related to IC in the construction industry.

Methods and materials

A systematic literature review (SLR) was chosen because of its ability to synthesize previous knowledge. The literature provides a heterogeneous basis upon which to gather definitions and

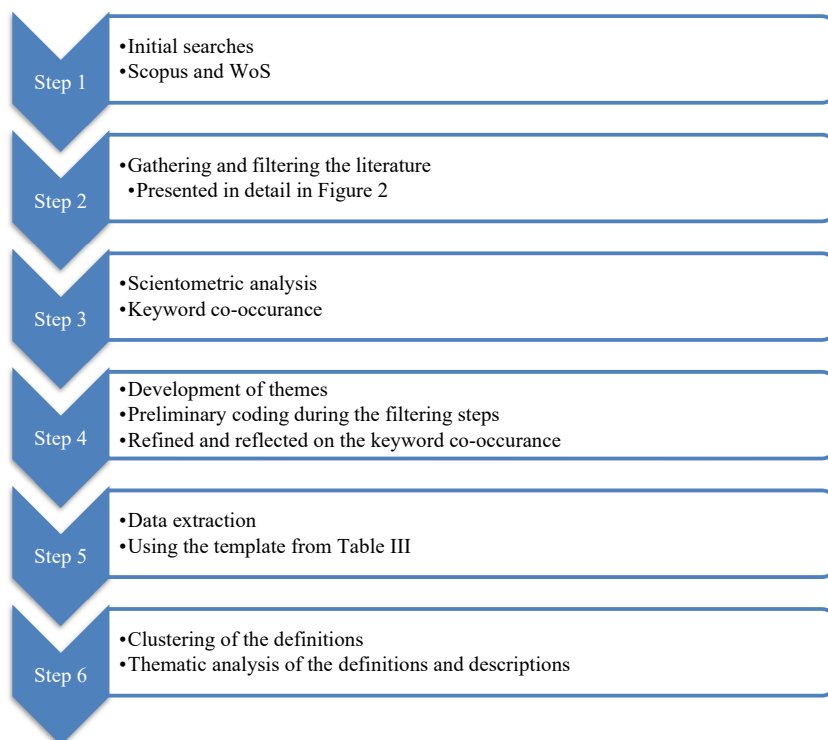
analyze the researched phenomena. (Page *et al.*, 2021) Expert opinions were gathered during earlier reviews; for example, by Attouri *et al.* (2022). This has resulted in inconclusive findings due to the heterogeneity of the answers, or alternatively, a very homogenous view, equating industrialization with prefabrication.

An overview of the study process is presented in Figure 1. The SLR followed the PRISMA principles (Page *et al.*, 2021), with a detailed breakdown presented in Figure 2. The scientometric analysis concluded the first phase. Template analysis, as outlined by King and Brooks (2017), was used for data synthesis and content analysis during the second phase of the study.

Gathering and filtering the literature

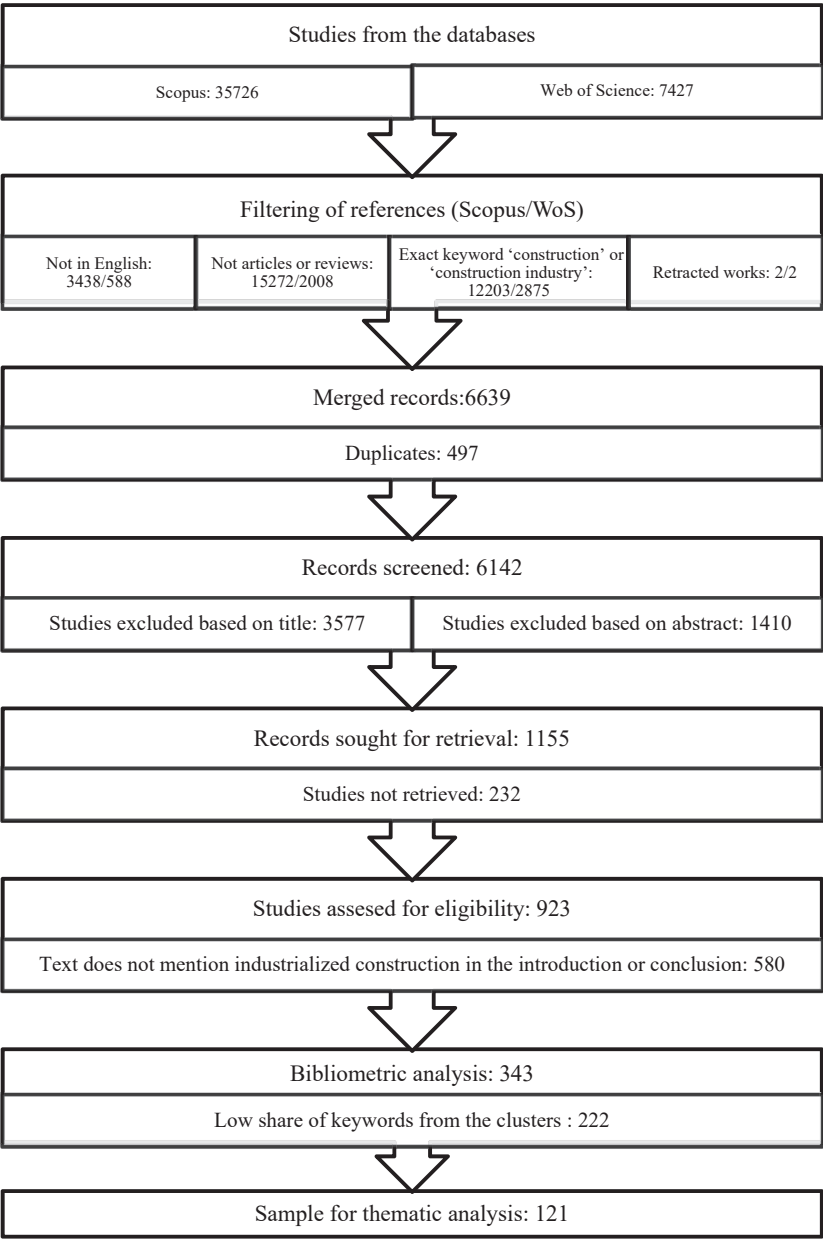
A search query was formed using a two-step approach. An initial [Industrial* AND construction] search was conducted to refine the search terms and form the eventual quarry. The search terms from the reviews in the initial search results were gathered to form the basis of the query. The query ((Industrial* OR Prefabricat* OR “Modern Methods of” OR Off*Site) AND (Construction OR Building* OR Housing)) was run on the titles and keywords of the articles. The searches were filtered into journal-published articles and reviews in English. The results were not filtered based on the publication year range. The filtering and screening steps are illustrated in Figure 2.

Table 1 presents the inclusion and exclusion criteria for title screening. Abstracts were checked against the same criteria if their titles were unclear. For abstract filtering, the abstracts



Source(s): Authors' own work

Figure 1. Research process of this study



Source(s): Authors' own work

Figure 2. Sample gathering and filtering process

were read to determine whether the article discussed IC or one of the variants listed by Attouri et al. (2022). For this consideration, construction, housing, and building were treated interchangeably. In the full-text examinations, the introductions and conclusions were examined for IC and variations, such as industrialization or industrialized house building in

Table 1. Inclusion and exclusion criteria for each filtering phase

Phase	Inclusion and exclusion criteria
Title	Inclusion: Is the title related to modern construction? <i>Practices before the 1920s' were considered historical practices and excluded from the review</i> Exclusion: Is the title focused on the development of industrial properties? <i>Titles focusing on zoning and development of industrial zones were excluded</i> Exclusion: Is the focus on project management practices within construction?
Abstract	Inclusion: Does the abstract mention IC or one of the alternatives? <i>Alternatives include Modular construction, Modern methods of construction, Off-site construction/production/manufacturing, industrialized housing/building system and prefabricated construction</i>
Full text	Does the article mention IC in the introduction or conclusion? <i>If the article does not mention, for example, industrial, industrialization or industrialized construction, it is excluded</i>
Keywords	Is at least one in five of the keywords from the keyword clusters?
Source(s): Authors' own work	

wording. If the results were indecisive, the other sections of the article were skimmed for clarification.

Scientometric analysis

Scientometric analysis was performed using the VOSviewer. The Semantic Scholar database API was used for the data based on the DOIs provided.

For keyword co-occurrence analysis, exports from the search databases were used. Key ideas of articles are represented in the chosen keywords and can provide ways to examine the closeness of the keywords (Li *et al.*, 2016). VOSviewer was used for keyword clustering, with fractional weight calculation. Keywords related to research methodology (e.g. “case study”) and location (e.g. “China”) were removed from the analysis, and keywords referring to the same concepts (e.g. “IBS” and “industrial building systems”) were merged to examine how the topics have been researched, following the example of Hosseini *et al.* (2018).

Sampling for content analysis

Clustering for sampling was conducted without requirements for the number of appearances or belonging to the top range of keyword connectivity. The clusters were reviewed for IC-related phrasings, such as the “industrialization of construction”, which formed the clusters used for the final sampling. If at least one in five of a paper’s keywords were part of a cluster, including IC-related keywords, the paper was moved to a thematic analysis.

Development of themes for template analysis

Preliminary coding was conducted alongside the filtering process outlined by King and Brooks (2017). The themes were clustered based on the preliminary coding performed during title and abstract filtering and refined during the full-text examinations. The filtered clusters were reviewed and refined against the clusters formed during the scientometric analysis. Themes and short descriptions are presented in Table 2.

Coding the papers and the analysis

The template in Table 3 was used to gather data from the sample papers. Additionally, notes on the construction systems, methods, and different aspects of the IC were gathered to conduct the analysis. These were expanded during the final analysis to encompass the full depth of data. If an article did not have any definitions or descriptions, it was left blank without approximation.

Table 2. Themes developed from the literature for template analysis

Theme	Theme description and focal concept
Concept	Industrialization is a specific construction concept, such as factory or manufacturing-based construction. The focus is on singular construction methods, such as prefinished prefabricated volumetric construction
Methodologies	IC is a synonym for broader construction models, such as prefabrication or modular construction. It is also used as an umbrella term for multiple construction methodologies. The focus is on the overarching role of industrialization rather than individual methods or technologies
Systematization	Industrialization is grouped with rationalization, standardization, and systematization in the construction industry. The focus is on a practice or technology implemented in the construction industry
Change	Industrialization is described as a change process in the construction industry alongside the broader industrialization of society. The focus is on change on a larger scale than individual organizations, teams, or projects
Source(s): Authors' own work	

Table 3. The data-gathering template utilized for the thematic analysis

Section	What was gathered
Definition	How was IC defined?
Descriptions	How was IC described?
Theme	Which themes from Table II applied?
Aspects	What aspects of IC did the article discuss (e.g., processes, products, DfX, and regulatory governance)?
Construction system	What construction systems were discussed (e.g., prefabrication, modular construction, and industrial building systems)?

Note(s): Fields highlighted in green were used to gather definitions for the second research objective, while fields highlighted in blue provided supporting context for the analysis

Source(s): Authors' own work

The template analysis steps were repeated on the gathered definitions and descriptions, independently from the themes formed based on the full texts. Table 4 presents the clusters formed and the short descriptions used for the analysis.

Results

Scientometric analysis results

Articles, journals and authors. The number of publications per year was below 20 until 2019. Since then, the number of publications has grown, as shown in Figure 3. The number of publications archived in Web of Science has increased compared to that in Scopus.

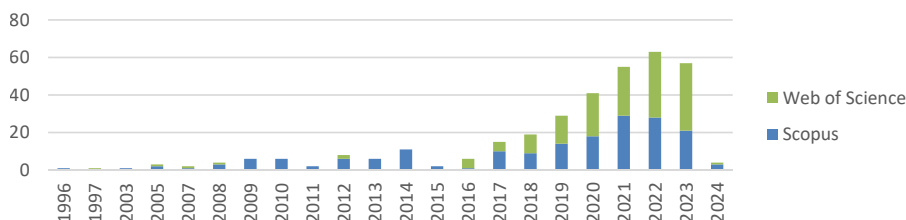
When comparing the top ten journals based on article count, different metrics highlight different top journals depending on the metric. Sustainability had the largest number of publications in the sample, with 33 articles. From the citation count and normalized citation point of view, Automation in Construction is at the top. A breakdown of the top ten journals is presented in Appendix Table A1.

Table 5 presents the top five articles by citations. Semantic Scholar was selected as a database, as it provided a way to examine citations across Web of Science and Scopus through VOSviewer equally. The most cited article was by Gann (1996) with 444 citations. The top five articles were published before 2019, corresponding to an increase in the number of publications in the sample.

The top author, based on citations, was Hong Kong Polytechnic's G. Shen, with 16 publications and 1,104 citations. Shen was also one of the authors of the Hong *et al.* (2018) article, the fourth most cited article in the sample. Following Shen was D. Gann, who had

Table 4. Clusters of definitions and descriptions

Cluster	Cluster focus
Prefabrication	A synonym or umbrella term for prefabrication or offsite construction
Standardization	The standardization of operations to control production and support the adaptation of technical advancements
Sector	A strategy that is adopted by a sector in the construction industry
Integration	The integration of processes and resources of the construction
Manufacturing practices adoption	The adoption of practices from the manufacturing industry
Technological investment	A technological investment with a focus on the mechanization of construction work
None	No agreed-upon definition due to its ambiguous nature
Note(s): The cluster focus highlights the differentiating factors between the clusters	
Source(s): Authors' own work	



Source(s): Authors' own work

Figure 3. Distribution of articles by year. Only one article was published each year in 1996, 1997, and 2003, resulting in an invisible bar

Table 5. Top five articles based on citations

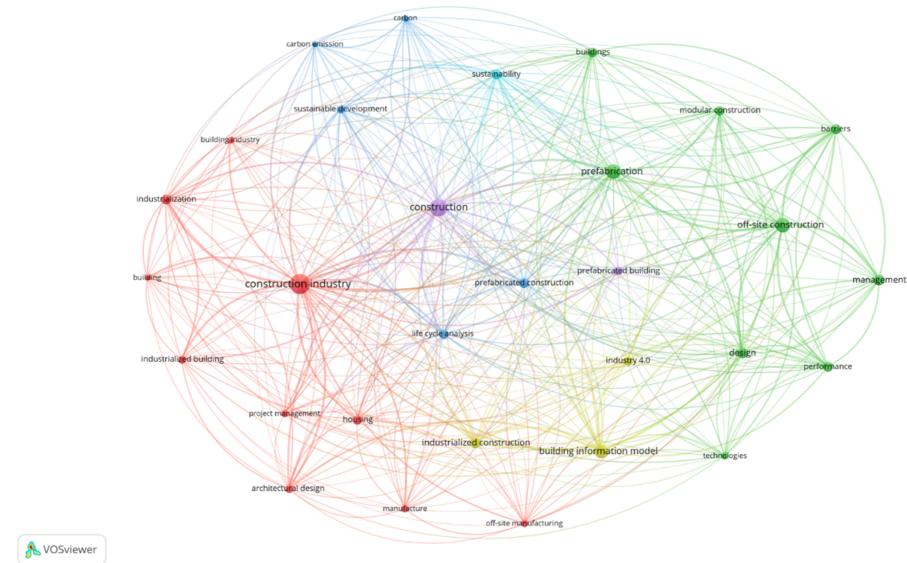
Reference	Title	Year	Citations
Gann (1996)	Construction as a manufacturing process? Similarities and differences between industrialized housing and car production in Japan	1996	444
Hosseini <i>et al.</i> (2018)	Critical evaluation of off-site construction research: A scientometric analysis	2018	430
Kamali and Hewage (2016)	Life cycle performance of modular buildings: A critical review	2016	410
Hong <i>et al.</i> (2018)	Barriers to promoting prefabricated construction in China: A cost-benefit analysis	2018	341
Jaillon and Poon (2009)	The evolution of prefabricated residential building systems in Hong Kong: A review of the public and the private sector	2009	324

Note(s): Citation counts based on SemanticScholar
Source(s): Authors' own work

written the most cited article in the sample. It should be noted that for authors with older articles, normalized citations are skewed due to the lower number of comparison articles in the sample. Top ten authors are presented in Table A2 of the Appendix.

Keyword co-occurrence analysis. The results for keyword co-occurrence analysis are presented in Figure 4 and tabled in Appendix Table A3. A larger circle in the graph signifies higher occurrences of the keyword. The top two keywords arose from the mandatory inclusion by search. The average publication year skews younger with higher occurrence counts, which aligns with the growing number of papers in later years in Figure 3.

The following top ten keywords represent various aspects related to developments in the construction industry. The construction industry shares its cluster with project management



Source(s): Authors' own work

Figure 4. Co-occurrence map for the top 30 keywords

and manufacturing-related keywords. Conversely, off-site construction and prefabrication are connected to tasks and roles in construction, such as management and design. This is reflected in the template analysis, where prefabrication is separated from the adoption of manufacturing practices. Performance and barriers belong to the same cluster. Digital technologies and new production technologies, such as BIM, share a cluster with Industry 4.0 and industrialized construction. Industrialization is connected to the construction industry, along with manufacturing, design, and architectural design. Sustainability belongs to a different cluster than life cycle analysis and sustainable development, with the later having a stronger connection to prefabricated construction. The average paper publication years shifted from 2014 for life cycle analysis to 2019 for sustainability, highlighting the shifting priorities in research when examining sustainability topics.

Themes of the articles

The themes were developed during the filtering and keyword co-occurrence stages. Each theme is briefly described in Table 2, and the coupling of the themes is presented in Table 6, except for one article with three couplings, which had concept, methodology, and change themes. Themes most often appeared on their own, except for those referring to a concept, as they were more often combined with other themes.

In the narrowest view, IC was used as a synonym for construction concepts. These concepts included factory and manufactured construction, as well as more recent and specific construction techniques, such as prefabricated prefinished volumetric construction (PPVC). Most commonly, the construction technologies referred to were prefabrication, precasting, and factory construction. These technologies were typically discussed in the context of offsite construction. The definition groups presented with the method theme were prefabrication, manufacturing industry practices, standardization, sector, and none.

From a construction methodology perspective, IC was used as a synonym for a broader term to describe construction. These terms included “industrial building systems”, “modular construction”, and “offsite construction”. Methodologies comprised the most common theme. The same definition groups were shared within the method theme but with the addition of an integration view on the definitions. Definitions were most commonly oriented towards prefabrication.

Systematization, rationalization, and standardization emerged from a focus on reorganizing construction and related processes. The focal area was typically systematizing

Table 6. The number of times each theme appeared alone or with another theme

	Concept	Methodologies	Systematization	Change
Concept	4			
Methodologies	5	39		
Systematization	5	12	21	
Change	1	4	13	16

Note(s): Themes appearing alone are on the diagonal (light green), while pairs are shown in the lower triangle. One article discussing the themes of concept, methodology, and change themes was excluded from the table for clarity

Source(s): Authors' own work

the construction process, either by increasing the utilization of prefabrication or by developing systematic processes to handle, for example, supply chain management. This was the second most common theme. Alongside the development of processes, technology development and mechanization of the work emerged as a definition group in connection with the systematization theme.

The final approach toward industrialization emerged from the perspective of the change process in the construction industry and, more generally, broader societal change through expanding industrialization and urbanization. This was the third most common theme. The change view was present in all the definition groups, except from none, but the technology views had less emphasis than those in the systematization group.

Definitions and descriptions

The ways IC was defined and described are grouped by the clusters presented in Table 4. For each cluster, definitions are presented in the first paragraph, with the following sections covering the descriptions.

Prefabrication. IC is used as a synonym or umbrella term for prefabrication or offsite construction. Prefabrication and offsite construction have been positioned as a degree of construction industrialization (Jaillon and Poon, 2009; Jonsson and Rudberg, 2014; Liu *et al.*, 2019; Marinelli *et al.*, 2022) or as a direct synonym (Hong *et al.*, 2018; Nahmens *et al.*, 2012). Alternatively, the defining trait of the definitions is utilizing a controlled manufacturing environment as a part of IC (Rostami *et al.*, 2013; Sánchez-Garrido *et al.*, 2023; Yao *et al.*, 2020). IC also supports the development of prefabrication (Brege *et al.*, 2014; Shi *et al.*, 2022).

Prefabrication has been described as one of the core elements of IC (Du *et al.*, 2019; Eriksson *et al.*, 2014). It has been noted as one of the starting points of IC (Ofori-Kuragu and Osei-Kyei, 2021) and the technology of IC (Tian and Spatari, 2022; Wang *et al.*, 2018). Current trends in construction have pushed the industry to reduce onsite operations (Nozawa and Komiya, 2021; Rostami *et al.*, 2013), shaping how industrialization influences construction.

Prefabrication can also be approached from a factory-oriented production point of view (Barlow *et al.*, 2003; Kadir *et al.*, 2022; Loss *et al.*, 2016), where house components are prefabricated in a factory environment to simplify the construction process (Bildsten, 2014; Du *et al.*, 2019; Sánchez-Garrido *et al.*, 2023). This simplification provides more control over production at factories and on-site (Ekanayake *et al.*, 2022a). The components can be produced without knowing the specific project in which they will be utilized (Zhang *et al.*, 2014). Increasing the degree of prefabrication may not always provide the desired results on the business front, depending on the product mixture and customization requirements (Jonsson and Rudberg, 2014).

The prefabrication level varies based on the chosen technical approach. Modular construction is an umbrella method (Pervez *et al.*, 2021) ranging from panelized modules to volumetric modules encompassing sections of a building (Marinelli *et al.*, 2022), with PPVC as one of the farthest forms, as the finishes, fixtures, and fittings are carried out at the factory (Wuni and Shen, 2020).

Standardization. Focus on standardized processes and products separates standardization cluster from prefabrication. The standardization of operations provides control and supports various technical advancements, such as robotics, ICT, and automation (Luna-Tintos *et al.*, 2020). IC is also defined as the streamlining or rationalization of construction operations (Ekanayake *et al.*, 2021b; Yashiro, 2014). Standardization also provides the basis for continuous improvement (Andersson and Lessing, 2020). The roots of standardization efforts can be traced back to lean methods (Bergstrom and Stehn, 2005).

The standardization and repetition of products, processes, and methods are described among the core elements of IC (Yashiro, 2014). Systematization and reproduction are used to improve productivity (Heesbeen and Prieto, 2020). They can also advance onsite

industrialization and simplify a project's logistics and design (Ofori-Kuragu and Osei-Kyei, 2021), alongside the systematization of onsite work (Wuni and Shen, 2020). Standardization is one of the prerequisites for the utilization of prefabrication and for developing industrialized practices in construction (Zhang *et al.*, 2014). However, the production process can also be standardized by utilizing prefabricated components (Li *et al.*, 2022a). This move in production also represents a higher specialization of the work to support repetition (Rubio-Romero *et al.*, 2014), extending to design standardization (Hongxiong and Yue, 2022).

Standardization supports the systematic gathering of data from production for continuous improvement (Andersson and Lessing, 2020). This underlying continuous improvement reduces the complexity of the construction through standardization strategies for products and processes (Larsson *et al.*, 2014). Developing capabilities during the product development process forms the basis for continuous improvement. Establishing responsible owners is paramount for ensuring systematic process implementation and continuous improvement. (Annunen and Haapasalo, 2023)

Sector. Alternatively, IC can be defined as a strategy adopted by the construction industry sector. The strategy is described as transitioning from a project-centered approach to a product-based organization. While prefabrication and standardization are mentioned, the focus is on the company's decision to adopt the strategy over these aspects. (Grenzfurtner *et al.*, 2022; Nahmens and Ikuma, 2009; Viking and Lidelöw, 2015)

As a construction industry sector, IC can be described through its market share and state (Du *et al.*, 2022). Vertical integration throughout the sector is one of the defining traits of IC (Popovic *et al.*, 2022). From the whole chain's perspective, a long-term collaboration between the participants supports value creation (Pasquire *et al.*, 2011). Challenges in integration can be traced back to individual firms' optimization of results over value generation for all participants (Lennartsson and Björnfot, 2010).

The IC sector has replaced parts of traditional construction using prefabrication and building systems (Liu *et al.*, 2022; Nikolic, 2018), with varying degrees of industrialization and maturity of practices (Hong *et al.*, 2018; Wang *et al.*, 2022b). The industrialization level has also been used to describe the prefabrication level (Zhang *et al.*, 2021), though there are other ways to measure industrialization as well (Zhang *et al.*, 2017). Higher levels of prefabrication increase the level of control (Lennartsson and Björnfot, 2010). Higher control supports more reliable and faster delivery times (Brege *et al.*, 2014). The IC sector has been described as utilizing manufactured elements, moving companies toward production orientation from the more traditional project orientation in the construction industry (Persson *et al.*, 2009; Popovic *et al.*, 2022). This strategy favors a make-to-order model, where repetition provides benefits (Johnsson and Meiling, 2009).

Various names have been used to describe IC, depending on the specifics of the adopted technical system. In Malaysia, IBS concerns mass-produced construction systems on or off-site, alongside the logistics required and coordination, planning, and integration (Azman *et al.*, 2013). It can be utilized to describe production modes specific to how a company operates (Viana *et al.*, 2022). Adopting higher levels of IBS has also been noted to require industrialization (Hassan and Beshara, 2019). In Britain, modern methods of construction cover developments in the construction industry. Industrialization can be seen either as a regional name for the phenomenon in Finland, Sweden, and Denmark (Sánchez-Garrido *et al.*, 2023) or as an integral part of modern methods of construction (Li *et al.*, 2022b).

Integration. An alternative view of IC is the integration of processes and resources for construction (Li *et al.*, 2020). The integrative approach was contrasted with the prefabrication point of view (Stehn and Jimenez, 2023) and traditional construction's fragmented and decentralized operations (Wang *et al.*, 2020). The core integrates various concepts, from prefabrication to robotics and reproduction (Larsson *et al.*, 2014; Wuni *et al.*, 2022). It can also be viewed as the integration of responsibility for the overall process (Höök and Stehn, 2008; Meiling *et al.*, 2014).

The integration of different aspects of a business is one of the traits used to distinguish IC from traditional construction operations. Integration can be examined through various aspects of businesses, such as processes (Roy *et al.*, 2005; Wernicke *et al.*, 2019), products (Bahrami and Zeinali, 2023; Johnsson and Meiling, 2009), their combination (Annunen and Haapasalo, 2023; Li, 2020), or alongside supply chain management and partnerships (Bildsten, 2014; Kedir *et al.*, 2023a). Additionally, closer partnerships and supplier relations (Attouri *et al.*, 2022; Yashiro, 2014), vertical integration (Popovic *et al.*, 2022), alongside the integration and division of labor between the site and prefabrication (Goh and Loosemore, 2017; Stehn and Jimenez, 2023), have been used to describe IC. Integration may not permeate an entire organization, creating an interface between its project and industrially oriented sections (Popovic *et al.*, 2022). The driver for integration can arise from technological innovations in products and processes (Annunen and Haapasalo, 2023; Bildsten, 2014), robotics and mechanization (Attouri *et al.*, 2022), and digitalization (Bahrami and Zeinali, 2023).

Adaptation of manufacturing industry practices. The adoption of manufacturing practices in construction has also been directly used to define IC as well (Goh and Loosemore, 2017; Uusitalo and Lavikka, 2020). These practices have been combined with prefabrication, standardization, mechanization, and scientific management methods (Jiang *et al.*, 2018; Li *et al.*, 2020).

IC has been described through adapting practices and operational modes from manufacturing (Gann, 1996; Martínez *et al.*, 2013; Mullens, 2008). Design for manufacturing has also been highlighted as a trait of IC (Gee and Brown, 2022). While the relationship is close to prefabrication and it overlaps in some cases (Ekanayake *et al.*, 2022a), the separation stems from a focus on processes in construction outside prefabrication (Eriksson *et al.*, 2014). Shifting the view away from the pilot mode of operations has been a key practice in IC (Toivonen *et al.*, 2021).

Technological investment. Technological investment and construction mechanization are often the sole core principles surrounding the definitions of IC (Heesbeen and Prieto, 2020; Martínez *et al.*, 2008). The focus has been on on-site mechanization (Rostami *et al.*, 2013) and standardization (Ginigaddara *et al.*, 2022b).

Mechanization, robots, and technological advancements have been drivers of the construction industry's industrialization. Machines and technology replace human skills and labor (Ginigaddara *et al.*, 2022a; Martínez *et al.*, 2013). Higher levels of mechanization and robotics have been used to describe the evolution of prefabrication in IC (De Araujo *et al.*, 2023; Jaillon and Poon, 2010) or as a measure of the industrialization (Daget and Zhang, 2019; Li, 2023). However, the difference stems from the positioning of production technology from a prefabrication-focused view. Adaptation can happen both on-site and off-site (Attouri *et al.*, 2022; Rosarius and De Soto, 2021). These developments can target both management and production, starting from new construction systems (Marinelli *et al.*, 2022; Pervez *et al.*, 2021), or new ways of utilizing materials (Svajlenka and Kozlovskaya, 2020). The division between types of development can also lead to confusion when developments co-occur, such as with CLT (De Araujo *et al.*, 2023).

Management informatization (Hongxiong and Yue, 2022), digitalization, and BIM (Attouri *et al.*, 2022) have been highlighted as some of the technological changes outside building techniques that are part of industrialization. Data should be maintained within one system to ensure quality and be accessible to all relevant stakeholders (Annunen and Haapasalo, 2023). Version control of the process data reflects product variations, as the solutions are configured for individual projects (Roy *et al.*, 2005).

None. Outside the aforementioned groups is the view that IC has no agreed-upon definition. Bildsten (2014) and Attouri *et al.* (2022) highlighted that the ambiguous nature of IC results in various interpretations of the definition. Yashiro noted that some reports have definitions but that no overarching definition has been found (Yashiro, 2014). These papers also often shared other definitions to cover the views they had examined.

Table 7. Definition and description from clustering with references

		Definitions and descriptions of IC	References
Prefabrication	Definitions	IC is a synonym or umbrella term for prefabrication or offsite construction The ratio of prefabrication or offsite construction describes the level of industrialization	Cao <i>et al.</i> (2015), Hong <i>et al.</i> (2018), Nahmens <i>et al.</i> (2012) Aquino and Branco (2020), Daget and Zhang (2019), Ekanayake <i>et al.</i> (2022a), Forsythe and Sepasgozar (2019), Jaillon and Poon (2009), Johnsson and Meiling (2009), Jonsson and Rudberg (2014), Liu <i>et al.</i> (2019, 2020), Marinelli <i>et al.</i> (2022)
		Utilization of a controlled manufacturing environment is also used as a definition, where IC is defined as factory or manufactured construction	Ji <i>et al.</i> (2017), Jin <i>et al.</i> (2021b), Kamali and Hewage (2016), Rostami <i>et al.</i> (2013), Sánchez-Garrido <i>et al.</i> (2023), van Oorschot <i>et al.</i> (2021), Vestin <i>et al.</i> (2021), Yao <i>et al.</i> (2020), Zhang <i>et al.</i> (2014)
	Descriptions	IC supports developing prefabrication	Azman <i>et al.</i> (2013), Brege <i>et al.</i> (2014), Shi <i>et al.</i> (2022)
		IC has been noted as one of industrialization's core elements and starting points	Du <i>et al.</i> (2019), Eriksson <i>et al.</i> (2014), Jonsson and Rudberg (2014), Li <i>et al.</i> (2014), Ofori-Kuragu and Osei-Kyei (2021), Stehn and Jimenez (2023), Teng <i>et al.</i> (2017), Wang <i>et al.</i> (2022b)
		Precast elements were one of the first forms of IC.	Ekanayake <i>et al.</i> (2021b)
		Prefabrication is also referred to as the technology that IC utilizes	Du <i>et al.</i> (2021), Tian and Spatari (2022), Wang <i>et al.</i> (2018), Yuan <i>et al.</i> (2021)
		The push to reduce onsite operations increases the usage of prefabrication	Ekanayake <i>et al.</i> (2021a), Li (2020), Nozawa and Komiyama (2021), Rostami <i>et al.</i> (2013), Rubio-Romero <i>et al.</i> (2014)
		It is also considered to simplify construction by providing more control in manufacturing and on site	Bildsten (2014), Du <i>et al.</i> (2019), Ekanayake <i>et al.</i> (2022a), Nozawa and Komiyama (2021), Sánchez-Garrido <i>et al.</i> (2023)
		IC can also be approached as factory-oriented production	Barlow <i>et al.</i> (2003), Hofman <i>et al.</i> (2009), Kedir <i>et al.</i> (2022), Li <i>et al.</i> (2022a), Loss <i>et al.</i> (2016), Ma <i>et al.</i> (2021), Wang <i>et al.</i> (2022a)
		Project specifications may not be required before fabrication	Zhang <i>et al.</i> (2014)
		IC ranges from precast elements to integrating technical components into a module	Marinelli <i>et al.</i> (2022), Pervez <i>et al.</i> (2021), Wuni and Shen (2020), Zhou (2021)
		IC is the standardization of products and processes	Kedir <i>et al.</i> (2023b)
Standardization	Definitions	Standardization provides control and support for the adoption of	Attouri <i>et al.</i> (2022), Ginigaddara <i>et al.</i> (2022b),

(continued)

Table 7. Continued

		Definitions and descriptions of IC	References
Sector	Descriptions	technologies in management and production Streamlining, rationalizing, or using stencils to systematize operations are also used as definitions of IC. Continuous improvement uses standardization as a basis for development in IC. The standardization of products, processes, and methods provides possibilities for repetition Onsite IC is supported by standardization Sustainability can be systematically applied through IC. IC is the standardization of production in construction Standardization is one of the prerequisites for prefabrication While prefabrication can also support standardization Repetition and standardization provide support for the specialization of work tasks Standardization of design is one of the key qualities of IC. Systemizing site works ensures that benefits are implemented Information-flow standardization can utilize technologies that have been developed for other purposes The chosen IC approach impacts how the approach toward customization needs to be considered IC supports systematic data gathering for continuous improvement through standardization Continuous improvement can reduce complexity Systematic product development provides a basis for continuous improvement and standardized data	Kedir and Hall (2021), Luna-Tintos <i>et al.</i> (2020) Ekanayake <i>et al.</i> (2021b), Eriksson <i>et al.</i> (2014), Rostami <i>et al.</i> (2013), Yashiro (2014) Andersson and Lessing (2020), Attouri <i>et al.</i> (2022), Bergstrom and Stehn (2005) Eriksson <i>et al.</i> (2014), Heesbeen and Prieto (2020), Meiling <i>et al.</i> (2014), Yashiro (2014) Ofori-Kuragu and Osei-Kyei (2021) Du <i>et al.</i> (2021) Nozawa and Komiyama (2021) Zhang <i>et al.</i> (2014) Li <i>et al.</i> (2022a) Rubio-Romero <i>et al.</i> (2014), Wang <i>et al.</i> (2018) Hongxiong and Yue (2022) Wuni and Shen (2020) Ezzeddine and García de Soto (2021) Grenzfurner <i>et al.</i> (2023) Andersson and Lessing (2020) Larsson <i>et al.</i> (2014) Annunen and Haapasalo (2023)
	Definitions	IC is a construction industry sector that has adopted an industrialized strategy. The strategic transformation from project-centric organizations to product-based ones is at the core of IC. Prefabrication and standardization are often mentioned as being at the core of the strategy	Grenzfurner <i>et al.</i> (2022, 2023), Hu <i>et al.</i> (2019), Kedir <i>et al.</i> (2023a), Nahmens and Ikuma (2009), Popovic <i>et al.</i> (2022), Viking and Lidelöw (2015)
	Descriptions	IC represents a sector with its own market share and state	Du <i>et al.</i> (2022)

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Table 7. Continued

		Definitions and descriptions of IC	References
Integration	Definitions	IC presents solutions and companies competing with traditional construction	Čuš-Babič <i>et al.</i> (2014), Liu <i>et al.</i> (2022), Luna-Tintos <i>et al.</i> (2020), Nikolic (2018), Zhu <i>et al.</i> (2018)
		The change moves companies more toward production orientation over project orientation	Persson <i>et al.</i> (2009), Popovic <i>et al.</i> (2022), Viana <i>et al.</i> (2022)
		The sector is characterized by vertical integration and longer-term relations between partners	Pasquire <i>et al.</i> (2011), Popovic <i>et al.</i> (2022)
		There are varying degrees of IC with various maturity levels	Genigaddara <i>et al.</i> (2022b), Hassan and Beshara (2019), Hong <i>et al.</i> (2018), Wang <i>et al.</i> (2022b)
		Different approaches are often measured based on prefabrication level	Sánchez-Garrido <i>et al.</i> (2023), Zhang <i>et al.</i> (2021)
		Although there are alternative ways to measure IC.	Zhang <i>et al.</i> (2017)
		The production of buildings has higher control in IC.	Lennartsson and Björnfort (2010)
		The control supports faster deliveries for IC.	Brege <i>et al.</i> (2014)
		The competing solutions require different business practices, such as changes in risk management	Ekanayake <i>et al.</i> (2022b), Ji <i>et al.</i> (2022), Lennartsson and Björnfort (2010)
		IC strategy favors the Make to Order-model	Johnsson and Meiling (2009)
Integration	Definitions	Various regional names describe IC depending on the technical details	Attouri <i>et al.</i> (2022), Azman <i>et al.</i> (2013), Li <i>et al.</i> (2022b), Sánchez-Garrido <i>et al.</i> (2023)
		IC is the integration of processes and resources for construction	Larsson <i>et al.</i> (2014), Li <i>et al.</i> (2020), Qi <i>et al.</i> (2020), Teng <i>et al.</i> (2017), Wang <i>et al.</i> (2018), Wuni <i>et al.</i> (2022)
		The focus is on integrating different aspects, from fragmented operations to responsibilities	Höök and Stehn (2008), Meiling <i>et al.</i> (2014), Wang <i>et al.</i> (2020)
		Integration is also highlighted in contrast to the simple utilization of prefabrication	Stehn and Jimenez (2023)
	Descriptions	IC has been described as the integration of construction processes	Bergstrom and Stehn (2005), Bergström and Stehn (2005), Jin <i>et al.</i> (2022), Li <i>et al.</i> (2022a), Roy <i>et al.</i> (2005), Wernicke <i>et al.</i> (2019)
		Focusing on product solutions	Bahrami and Zeinali (2023), Johnsson and Meiling (2009), Zhang <i>et al.</i> (2014)
		Combining process views with product solutions	Annunen and Haapasalo (2023), Kedir <i>et al.</i> (2023b), Li (2020), Popovic <i>et al.</i> (2022)
		Alongside supply chain considerations	Bildsten (2014), Kedir <i>et al.</i> (2023a), Lessing and Brege (2018), Teng <i>et al.</i> (2017)

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Table 7. Continued

		Definitions and descriptions of IC	References
Manufacturing practice adoption	Definitions	With longer-term partnerships in the value chain	Attouri et al. (2022) , Yashiro (2014)
		Vertical integration of the value chain under one	Popovic et al. (2022)
	Descriptions	IC also changes the share of labor between on site and prefabrication	Goh and Loosemore (2017) , Stehn and Jimenez (2023)
		IC emphasizes companies' interfaces between their project-oriented and industrialized sections	Popovic et al. (2022)
Technological investment	Definitions	Technical innovations can be drivers for integration	Annunen and Haapasalo (2023) , Bildsten (2014)
		These innovations can be robotics and mechanization	Attouri et al. (2022)
	Descriptions	Or digital technologies and digitalization targeting information work	Annunen and Haapasalo (2023) , Attouri et al. (2022) , Bahrami and Zeinali (2023) , Jin et al. (2022)
		IC is the adoption of practices from the manufacturing industry. The definitions focus on the sources of these practices	Goh and Loosemore (2017) , Hao et al. (2020) , Jalali Yazdi et al. (2021) , Jin et al. (2021a) , Kedir et al. (2022) , Mohsen et al. (2022) , Renner et al. (2023) , Uusitalo and Lavikka (2020)
	Definitions	These practices include prefabrication, standardization, mechanization, and scientific management methods	Jiang et al. (2018) , Li et al. (2020)
		IC is adapting practices and operational modes from the manufacturing industry	Gann (1996) , Martínez et al. (2013) , Mullens (2008)
	Descriptions	The goal for operations is shifting away from pilot mode	Toivonen et al. (2021)
		The manufacturing views are shared with prefabrication	Ekanayake et al. (2022a)
	Definitions	The production process focus is separated from prefabrication	Blismas et al. (2010) , Eriksson et al. (2014)
		DfMA is characteristic of IC in comparison to traditional construction	Gee and Brown (2022)
	Descriptions	IC is a technological investment with a focus on the mechanization of construction work	Attouri et al. (2022) , Heesbeen and Prieto (2020) , Martinez et al. (2008) , Ofori-Kuragu and Osei-Kyei (2021) , Saleh and Alalouch (2020)
		The technology can be adopted on or off site	Rostami et al. (2013)
	Definitions	The changes to company operations often move the focus toward larger markets	Attouri et al. (2022) , Heesbeen and Prieto (2020)
		The technology also supports standardization	Ginigaddara et al. (2022b)
	Descriptions	Mechanization levels and robotics have been used to measure IC.	De Araujo et al. (2023) , Jaillon and Poon (2010) , Teng et al. (2017)

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Table 7. Continued

	Definitions and descriptions of IC	References
	Or directly as the level of IC.	Daget and Zhang (2019) , Li (2023)
	At the core, the goal is to reduce human skills and labor through the utilization of technology	Forsythe and Sepasgozar (2019) , Ginigaddara et al. (2022a) , Martínez et al. (2013)
	Technology adaptation has an impact both on and off site in different ways	Attouri et al. (2022) , Rosarius and De Soto (2021)
	This can impact both management and production through the development of construction systems	De Araujo et al. (2023) , Marinelli et al. (2022) , Pervez et al. (2021) , Svajlenka and Kozlovska (2020)
	Management informatization is one of the ways	Hongxiong and Yue (2022)
	Digitalization and BIM shape as well	Attouri et al. (2022)
	It has been noted that moving construction under one roof will not provide all the benefits alone; it changes in every part	Nahmens and Ikuma (2009)
	When examining information systems, usability and information quality are key considerations	Bahrami and Zeinali (2023)
	The data should be maintained within one system to ensure security and accessibility	Annunen and Haapasalo (2023)
	Version control must ensure correct variants are found on current and earlier projects	Roy et al. (2005)
None	IC has no agreed-upon definition in the literature due to its ambiguous nature	Attouri et al. (2022) , Bildsten (2014)
	There is no overarching definition	Yashiro (2014)

Source(s): Authors' own work

Discussion and contributions

In the seven clusters of definitions and descriptions, as presented in [Table 7](#), one of the focal areas is how work and effort are distributed across construction projects. Prefabrication tackles this by moving the production of a building away from the site to manufacturing facilities, which has resulted in it being used as a measure of IC ([Sánchez-Garrido et al., 2023](#)). Standardization and prefabrication support one another ([Li et al., 2022a](#); [Zhang et al., 2014](#)). Both developments support further work specialization ([Rubio-Romero et al., 2014](#)). Adopting a strategy for these developments forms a sector that can be compared to the traditional construction sector ([Luna-Tintos et al., 2020](#)). Integration of the different aspects of production forms the basis for IC ([Larsson et al., 2014](#)). Integration can stem from different drivers, such as adopting practices from the manufacturing industry and technological advancements. In a similar vein, mechanization supports the physical work carried out, while digitalization changes the nature of knowledge-based work ([Attouri et al., 2022](#); [Martínez et al., 2013](#)). Development of the technology also supports evaluating the impact of the building throughout out its life cycle at earlier stages ([Sajid et al., 2024](#)). As such, we propose the following definition of IC:

Industrialized construction is adopting practices that minimize project-specific work in construction from the start of the design to the end of the building's life cycle.

One of the more commonly utilized definition came from [Richard \(2005\)](#). In his model, industrialization begins with from prefabrication and advances to reproducing solutions. Similarly, [Nahmens and Ikuma \(2009\)](#) noted that transferring construction away from the site toward a covered space while keeping the traditional construction process will not provide the full benefits. On the other hand, adapting standardized designs and practices without prefabrication can ease logistics ([Ofori-Kuragu and Osei-Kyei, 2021](#)). These findings support the definition of IC from a starting point other than the utilization of prefabrication. [Andersson and Lessing \(2020\)](#) utilized a definition from Lessing's earlier works, in which IC is defined through continuous improvement at every phase of construction, supported by a systematized approach to processes and building systems.

The examination of the business model in the reviewed articles was mainly oriented toward strategic positioning and technological considerations arising from enhanced control of the production process through prefabricated construction and the development of digital systems. [Andersson and Lessing \(2020\)](#) examined the offering, market position, and operational platform in their theoretical framework of the business model. As [Pekuri et al. \(2015\)](#) noted, differentiating business models can be one of the bases for competition. It is possible to examine the orientation of operations through a business interface between its industrialized practices and the construction site's project-based nature ([Popovic et al., 2022](#)). This interface is evident when examining the operational platform, but the separation is less prevalent when examining the other two dimensions of offering and market position. Even in a project-specific environment, such as building extension projects, understanding the technology and engaging in recurring partnerships support the creation of knowledge for value delivery, which in turn aids in the proposition and capture of value ([Holtström et al., 2024](#)).

As the technological view of industrialization highlights increased control, the business model takes a different form from that of the traditional construction industry. How this business model has been shaped was examined by [Lessing and Berge \(2018\)](#), who suggest that shaping gains another form depending on the technological approach the company adopts toward industrialization. This technology is oriented towards larger markets ([Attouri et al., 2022](#)). In addition to technological views, project selection also needs to be considered to ensure that the selected projects can be carried out effectively ([Pekuri et al., 2015](#)). With the proposed definition, this is highlighted even further, as incorrect project selection can increase the project-specific work needed. It should also be noted that not all of the competencies for the transition toward IC need to be internal to an organization, but reliable external support can aid in the transition ([Zhou et al., 2023](#)).

From a theoretical point of view, the suggested definition provides a way to establish the relationship between advanced construction methods and IC. As the focus is on the work carried out, achieving this goal is independent of the technology utilized. This aligns with the definitions [Richard \(2005\)](#) and Lessing's earlier works, as presented by [Andersson and Lessing \(2020\)](#), proposed, with one key difference. As project orientation is often viewed as an integrated aspect of the construction industry, positioning IC within it provides one way to reflect on advancements in practices, both academically and managerially.

From a managerial point of view, this article provides a definition that can be utilized when discussing IC. To industrialize construction, broader changes need to be implemented rather than just utilizing prefabrication or standardizing project management practices. Examining an organization's relationship to industrialization from a thematic view also highlights how many different angles can provide insight and potentially show approaches that can support the organization.

Conclusion

Fragmentation of the construction industry has been broadly discussed in the literature along the horizontal, vertical, and longitudinal axes in the projects. Industrialized construction has been offered as a solution to this fragmentation. According to our SLR we propose a definition

from the project-specific work minimization viewpoint. Industrialized construction extends beyond the initial construction and design phase to include maintenance and potential demolition. By adopting a more full life cycle-oriented viewpoint, longer-term environmental and economic sustainability considerations are not forgotten.

The key conclusions of our SLR can be summarized as follows:

- (1) Industrialized construction can be defined through minimizing project-specific work in construction from the start of the design to the end of the building's life cycle.
- (2) Defining IC has been approached from seven viewpoints, including the notion that there is no broadly accepted definition Utilizing prefabrication and standardization, describing the sector through an industrialized strategy, integrating different links of the value chain, moving away from pilot mode operations by adopting manufacturing industry practices, as well as adopting technology to reduce both manual and knowledge-based work, have been used to define industrialized construction.
- (3) The articles analyzed approached industrialization from four perspectives, ranging from specific construction methods to changes encompassing the entire industry and society at large. The difference between the scales of the themes highlights the systemic and broad change industrialization has on construction.

The proposed definitions and thematic analysis provide a foundation for the future development of industrialized construction. By separating industrialized construction from the technologies utilized, examining new paradigms like Industry 4.0's impact on the practices in industrialized construction becomes clearer. Alongside these technological changes, environmental concerns have gained rising emphasis. Comparing different solution options is supported by the reproducibility of solutions in industrialized construction.

There are limitations to this review. A snowball search strategy could have enabled a more in-depth exploration of some of the themes. Including conference papers or grey literature from the industry could have impacted the distribution of themes and viewpoints. It could have also supported evaluating the most pressing matters from the industry viewpoint.

Further work should be carried out in the domain as well, examining challenges facing the industry throughout the entire value chain, considering customers, regulatory bodies, and those who live in the constructed environment. These ecosystem examinations should also consider the various types of construction, such as housing, hospitals, and infrastructure.

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Appendix

Table A1. Top ten journals in the sample by document count

Journal	Documents	Percentage	Citations	Norm. citations	Avg. pub. year
sustainability	33	96%	604	2,639	2020,9
buildings	30	87%	479	2,517	2021,4
automation in construction	15	44%	848	3,216	2021,3
construction innovation	13	38%	91	467	2021,7
engineering construction and architectural management	13	38%	156	880	2020,9
journal of cleaner production	8	23%	591	1,202	2019,5
international journal of environmental research and public health	7	20%	99	522	2020,7
applied sciences	5	15%	114	511	2021,4
construction management and economics	5	15%	85	386	2021,8
sustainable cities and society	4	12%	117	488	2019,8

Note(s): Citation count based on SemanticScholar. Percentage calculated as share from all of the articles

Source(s): Authors' own work

Table A2. Top ten authors based on citations

Author	Documents	Citations	Norm. citations	Avg. pub. year
G. Shen	16	1,104	20,5637	2019,3
D. Gann	2	666	2	1999,5
Jingke Hong	5	608	95,075	2018,6
Igor Martek	3	507	63,467	2019
Zhengdao Li	2	506	58,085	2016
C. Poon	2	495	33,963	2009,5
L. Jaillon	2	495	33,963	2009,5
J. Goulding	4	492	53,297	2013
Xiaodong Li	5	487	70,494	2018,6
W. Nadim	3	477	50,333	2011

Note(s): Citation counts from SemanticScholar

Source(s): Authors' own work

Table A3. Top 30 keywords from the sample

Keyword	Cluster	Occurrences	Average publication year
construction industry	1	141	2017,7
construction	5	104	2019,6
off-site construction	2	75	2020,9
prefabrication	2	75	2019,1
building information model	4	60	2020,6
industrialized construction	4	43	2020,1
design	2	39	2020,8
management	2	39	2020,7
prefabricated construction	3	38	2020,3
performance	2	37	2020,0
sustainability	6	37	2019,4
industrialization	1	36	2016,9
barriers	2	34	2021,1
industry 4.0	4	33	2019,8
buildings	2	32	2020,1
housing	1	32	2018,7
life cycle analysis	3	32	2014,2
modular construction	2	30	2019,9
prefabricated building	5	26	2021,4
industrialized building	1	24	2018,8
architectural design	1	23	2020,1
sustainable development	3	23	2019,1
technologies	2	21	2020,1
manufacture	1	19	2018,7
off-site manufacturing	1	19	2018,7
project management	1	19	2017,4
building industry	1	16	2018,8
carbon	3	15	2020,4
building	1	14	2021,1
carbon emission	3	14	2018,6

Source(s): Authors' own work**Corresponding author**Laura Kauppinen can be contacted at: laura.kauppinen@oulu.fi